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Enterprise and Other Funds

Water and Sewer Authority

www.dcwasa.com

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$249,304,000	\$259,095,000	\$275,289,000	6.3

The mission of the Water and Sewer Authority (WASA) is to serve its regional customers with superior service by operating reliable and cost-effective water and wastewater services in accordance with best practices.

In 1996, regional participants in the Water and Sewer Authority services, including the District of Columbia, Montgomery and Prince George's counties in Maryland, and Fairfax County in Virginia and the U.S. Congress, agreed to create an independent, multi-jurisdictional water and wastewater authority. In April 1996, the Council of the District of Columbia passed the "Water and Sewer Authority Establishment and Department of Public Works Reorganization Act of 1996", a statute that provided the groundwork for the authority to become operationally independent on October 1, 1996.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- **Customer and Community Service:** WASA is committed to understanding, serving and responding to the needs of its diverse customers and stakeholders. WASA will utilize state-of-the-art technology to monitor, measure and manage customer expectations and reach out to improve relationships with stakeholders and the public.
- **Organizational Effectiveness:** WASA will ensure the effectiveness of the organization

by creating and maintaining a safe, productive, highly competent, diverse workforce. WASA will, through partnerships with stakeholders, maintain a professional, high-functioning, ethical work environment and culture.

- **Environmental Quality and Operations:** WASA will provide excellent environmental stewardship, meet and surpass regulatory standards and manage the Authority's infrastructure effectively.
- **Finance and Budget:** WASA will maintain a sound financial position by optimizing operational and capital programs and exploring additional revenue sources, while maintaining fair and equitable rates.

The safety of the District's water supply is WASA's top priority. In the summer of 2002, it was determined that the lead content sampled at some WASA customers' taps was above the action level specified by the U.S. Environmental Protection Agency (EPA). This triggered new operating and capital requirements for WASA, including distribution of public education materials and a program of annual replacement of

Funding by Source

Table LA0-1 shows the sources of funding for the Water and Sewer Authority.

Table LA0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	203,027	249,304	259,095	275,289	16,194	6.3
Total for General Fund	203,027	249,304	259,095	275,289	16,194	6.3
Gross Funds	203,027	249,304	259,095	275,289	16,194	6.3

Expenditures by Comptroller Source Group

Table LA0-2 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table LA0-2

FY 2005 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
11 Regular Pay - Cont Full Time	38,037	35,677	57,677	62,225	4,548	7.9
13 Additional Gross Pay	9,009	13,058	4,739	0	-4,739	-100.0
14 Fringe Benefits - Curr Personnel	11,222	11,038	12,516	12,502	-14	-0.1
15 Overtime Pay	3,894	4,318	0	4,586	4,586	N/A
Subtotal Personal Services (PS)	62,162	64,091	74,932	79,313	4,381	5.8
20 Supplies and Materials	11,483	14,768	18,963	18,874	-89	-0.5
30 Energy, Comm. And Bldg Rentals	16,825	17,276	21,608	22,376	768	3.6
31 Telephone, Telegraph, Telegram, Etc	829	840	0	0	0	0.0
32 Rentals - Land And Structures	2,416	2,687	0	0	0	0.0
40 Other Services And Charges	43,128	41,254	78,912	78,784	-128	-0.2
41 Contractual Services - Other	32,641	34,133	0	0	0	0.0
50 Subsidies And Transfers	16,904	13,723	18,365	18,365	0	0.0
60 Land And Buildings	1,126	2,166	0	0	0	0.0
70 Equipment & Equipment Rental	960	1,025	1,260	1,279	19	1.5
80 Debt Service	14,552	17,816	45,055	56,298	11,243	25.0
92 Expense Not Budgeted-deprec	0	39,524	0	0	0	0.0
Subtotal Nonpersonal Services (NPS)	140,865	185,213	184,163	195,976	11,813	6.4
Total Proposed Operating Budget	203,027	249,304	259,095	275,289	16,194	6.3

lead service lines until the lead content levels drop below EPA standards (approximately 22,000 of WASA's 124,000 service lines are lead).

The drinking water supplied by WASA to its customers is purchased from the Washington Aqueduct, which is managed by the U.S. Army Corps of Engineers. In response to the elevated lead levels, in early 2004 Corps officials announced that they would begin testing a new water treatment plan in June 2004. The solution, first advanced a decade ago and now used by nearly half of the utilities in the country,

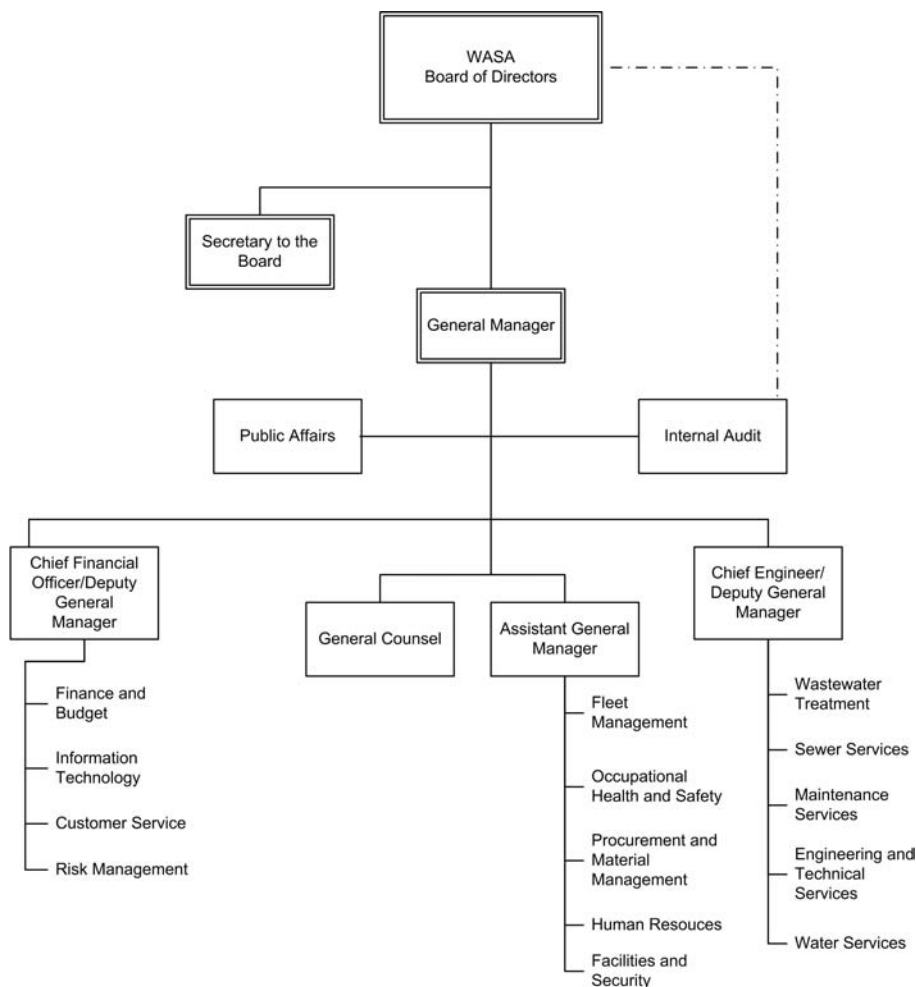
requires introducing phosphates into the water, which is expected to render the system less corrosive and eventually control lead contamination.

In 2004, WASA fully committed itself to work with the EPA, the Aqueduct, and the District of Columbia Department of Health to quickly and safely reduce the corrosiveness of the water and formed a technical expert-working group comprised of teams to address the water treatment process, the distribution systems, and the communication of potential risks to the public.

Expenditures by Program

The Water and Sewer Authority has the following program structure:

Figure LA0 - 1
Water and Sewer Authority



Gross Funds

The proposed budget is \$275,289,000, representing an increase of \$16,194,000 or 6.3 percent over the FY 2004 approved budget of \$259,095,000. This budget supports no District full-time equivalent positions (FTEs). WASA employees do not fall under the District's Merit Personnel System and therefore are not reflected in the District's FTE authority.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$275,289,000, an increase of \$16,194,000 over the FY 2004 approved budget of \$259,095,000. This budget supports no District full-time equivalent positions (FTEs).

Changes from the FY 2004 approved budget are:

- An increase of \$11,243,000 for increased debt service requirements due to the progression of the Capital Improvements Program (CIP).
- An increase of \$4,417,000 for costs associated with ongoing operating and maintenance initiatives.
- An increase of \$534,000 to pay additional District payment-in-lieu-of-taxes (Pilot) according to the memorandum of understanding between WASA and the District.

Programs

The Water and Sewer Authority is committed to the following programs:

Retail Water Service

The authority provides **retail water service** to more than a half million residents and businesses in the District of Columbia, including operation and maintenance of the distribution system and direct customer service functions, such as billing and collections. The authority purchases treated water from the Washington Aqueduct, and is responsible for approximately 75 percent of the Aqueduct's costs. (A separate budget chapter is included in this document for the Washington Aqueduct).

Retail Wastewater Treatment and Conveyance services

The authority provides **retail wastewater treatment and conveyance services** to residents and businesses of the District, including operation of the Blue Plains Advanced Wastewater Treatment Plant and operation and maintenance of the combined and separate sanitary sewer conveyance systems.

Wholesale Wastewater Treatment and Conveyance services

The authority also provides **wholesale treatment services** at Blue Plains to certain portions of Prince George's and Montgomery counties in Maryland and Fairfax and Loudoun counties in Virginia, and operates certain key conveyance lines for those jurisdictions. Provision of wholesale wastewater treatment service is governed by a separate contract (the Inter-Municipal Agreement), and each jurisdiction pays its pro-rata share of operating and capital costs at Blue Plains.

Storm Water

In FY 2001, the authority began its responsibilities as administrator of the District's **storm water permit** compliance program. As laid out in legislation adopted by the District of Columbia Council in 2001 and a separate memorandum of understanding with various agencies of the District, the authority is responsible for the administration of the storm water control efforts of the District's Departments of Public Works, Transportation, and Health. (A separate enterprise fund has been established for storm water activities, and is included as a separate budget chapter in this document).

Agency Goals and Performance Measures

Goal 1: Provide the highest quality service to our customers.

Citywide Strategic Priority Area(s): Promoting Economic Development; Making Government Work

Manager(s): Paul Bender, Chief Financial Officer

Supervisor(s): Jerry Johnson, General Manager

Measure 1.1: Percentage of meter-reading accuracy

	2002	2003	Fiscal Year 2004	2005	2006
Target	99.9	99.9	99.9	99.9	99.1
Actual	99.9	99.9	-	-	-

Measure 1.2: Percentage of all calls answered within two minutes

	2002	2003	Fiscal Year 2004	2005	2006
Target	97	97	97	97	97
Actual	80	83	-	-	-

Measure 1.3: Number of days to resolve correspondence

	2002	2003	Fiscal Year 2004	2005	2006
Target	30	30	30	30	30
Actual	58	30	-	-	-

Goal 2: Provide reliable, high-quality drinking water to customers.

Citywide Strategic Priority Area(s): Strengthening Children, Youth, Families, and Elders; Building Safer Neighborhoods

Manager(s): Michael Marcotte, Chief Engineer

Supervisor(s): Jerry Johnson, General Manager

Measure 2.1: Percentage of time that drinking water complies with EPA quality requirements

	2002	2003	Fiscal Year 2004	2005	2006
Target	100	100	100	100	100
Actual	100	100	-	-	-

Measure 2.2: Number of distribution system miles that are flushed

	2002	2003	Fiscal Year 2004	2005	2006
Target	600	500	500	500	500
Actual	500	360	-	-	-

Measure 2.3: Percentage of water main breaks that receive an initial response within 45 minutes

	2002	2003	Fiscal Year 2004	2005	2006
Target	100	95	95	95	95
Actual	90	48	-	-	-

Measure 2.4: Percentage of water main breaks that are repaired within 10 days

	2002	2003	Fiscal Year 2004	2005	2006
Target	100	90	90	90	90
Actual	73	45	-	-	-

Note: FY 2003-2004 targets decreased to 90 percent. (12/27/02)

Goal 3: Provide high-quality wastewater treatment services to customers.

Citywide Strategic Priority Area(s): Strengthening Children, Youth, Families, and Elders; Building Safer Neighborhoods

Manager(s): Michael Marcotte, Chief Engineer

Supervisor(s): Jerry Johnson, General Manager

Measure 3.1: Percentage of time that the agency fully complies with the requirements of the EPA permit addressing the operation and maintenance of wastewater systems

	2002	2003	Fiscal Year 2004	2005	2006
Target	100	100	100	100	100
Actual	100	100	-	-	-

Goal 4: Ensure that WASA's financial performance meets the expectations of the Board of Directors, customers, and the broader financial community.

Citywide Strategic Priority Area(s): Promoting Economic Development; Making Government Work

Manager(s): Paul Bender, Chief Financial Officer

Supervisor(s): Jerry Johnson, General Manager

Measure 4.1: Percentage of senior debt service coverage

	2002	2003	Fiscal Year 2004	2005	2006
Target	140	140	140	140	140
Actual	351	507	-	-	-

Measure 4.2: Amount of operating cash reserves maintained for 180 days worth of operating and maintenance (O&M) expenses (\$ in millions)

	Fiscal Year				
	2002	2003	2004	2005	2006
Target	91.2	94.6	97.7	98.8	98.9
Actual	134.6	118.7	-	-	-

Washington Aqueduct

<http://washingtonaqueduct.nab.usace.army.mil>

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$0	\$55,553,000	\$47,972,000	-13.6

The mission of the Washington Aqueduct is to collect, purify, and pump an adequate supply of potable water for the District of Columbia, Arlington County, and the city of Falls Church, Virginia.

The Washington Aqueduct, which is managed by the U.S. Army Corps of Engineers, owns and operates intake facilities on the Potomac River in Great Falls and Little Falls, Maryland. The Aqueduct also owns and operates two 12-mile gravity conduit systems with a combined 200 million gallon per day (mgd) capacity, a 450-mgd raw water pumping station, a 480-mgd finished water pumping station, two major treatment plants with 350-mgd capacity, three booster-pumping stations, seven finished storage reservoirs, and many large diameter transmission mains.

The Aqueduct is a division of the U.S. Army Corps of Engineers and does not receive appropriated funding from the District. As a federal entity, the Aqueduct needs Congress to authorize the agency's operations. The agency submits a budget to the District of Columbia, in accordance with legislation, to obtain this authority.

The District of Columbia Water and Sewer Authority (WASA) funds the District's portion of the costs of the Washington Aqueduct. WASA purchases potable water and makes payments to the Aqueduct based on the number of

gallons provided. The Aqueduct charges a rate based on water sale agreements with the District of Columbia and northern Virginia (which includes Arlington County, and the City of Falls Church). These jurisdictions are responsible for water distribution.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Provide an adequate supply of potable water.
- Make water available to consumers at an equitable, economical rate.
- Protect the water and consumers from microbial, chemical and other risks.

Recent Water Quality Issues

The provisions on the Safe Drinking Water Act and its associated regulations are the basis for all operations concerning the production, storage, and transmission of the drinking water produced and sold by the Washington Aqueduct to its wholesale customers. Water is provided from the Potomac River and treated at the Aqueduct's Dalecarlia and McMillan treatment plants in the District.

Funding by Source

Table LB0-1 shows the sources of funding for the Washington Aqueduct.

Table LB0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	0	0	55,553	47,972	-7,581	-13.6
Total for General Fund	0	0	55,553	47,972	-7,581	-13.6
Gross Funds	0	0	55,553	47,972	-7,581	-13.6

Expenditures by Comptroller Source Group

Table LB0-2 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

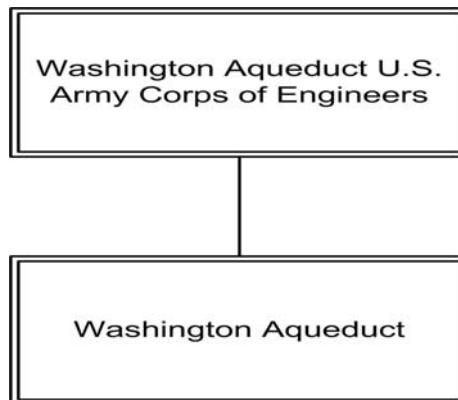
Table LB0-2

FY 2005 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
50 Subsidies And Transfers	0	0	55,553	47,972	-7,581	-13.6
Subtotal Nonpersonal Services (NPS)	0	0	55,553	47,972	-7,581	-13.6
Total Proposed Operating Budget	0	0	55,553	47,972	-7,581	-13.6

Figure LB0-1



Prior to the fall of 2000, the treatment consisted of chemically induced sedimentation using aluminum sulfate as the coagulant; filtration in dual media sand and anthracite coal filters; and disinfection using chlorine as the primary and secondary disinfectant. Beginning in November 2000, the Washington Aqueduct switched from using free chlorine as the residual disinfectant in the distribution system and instead introduced chloramines, a combination of chlorine and ammonia. The change was an effort to ensure that Aqueduct's customer distribution systems would be in compliance with the new EPA regulations concerning disinfection by-products. Use of free chlorine as the residual disinfectant was no longer considered feasible because it would create a concentration of disinfection by-products that exceeded the EPA maximum contaminate level.

In the summer of 2002, it was determined from samples taken in accordance with the Lead and Copper Rule at D.C. Water and Sewer Authority that customer taps were above the action level specified by the Environmental Protection Agency (EPA). The high content of lead in the sampled water triggered new operating and capital requirements for WASA, including distribution of public education materials and a program of annual replacement of lead service lines until the action level for lead dropped below EPA standards.

Washington Aqueduct officials announced in early 2004 that they will submit for EPA approval a new treatment technique that will reoptimize optimum corrosion control treatment. Partial system application will begin in June 2004 and full system application in September 2004. This treatment requires introducing phosphates into the water, which is expected to reduce the leaching of lead from service lines and bring the distribution system back below the action level for lead.

In 2004, the Aqueduct fully committed itself to work with the EPA, WASA, and the District of Columbia Department of Health to quickly and safely reduce the corrosiveness of water and formed a technical expert-working group comprised of teams to address the water treatment process, the distribution systems, and the communication of potential risks to the public.

Gross Funds

The proposed budget is \$47,972,000 representing a decrease of \$7,881,000 or 13.6 percent from the FY 2004 approved budget of \$55,553,000. This budget is comprised entirely of Special Purpose Revenue funds. There are no District FTEs for the agency, unchanged from FY 2004.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$47,972,000 representing a decrease of \$7,881,000 or 13.6 percent from the FY 2004 approved Special Purpose Revenue budget of \$55,553,000. There are no District FTEs for the agency, unchanged from FY 2004.

The decrease is primarily due to:

- A reduction of \$6,700,000 in pay-as-you-go capital financing used to fund facility renovations.
- A reduction of \$1,376,000 in lower debt service due to U.S. Treasury loan borrowing which expired September 2003, as well as plans by WASA to prepay the remainder of the Treasury borrowing in 2004, resulting in no loan payments required by WASA (on behalf of the Aqueduct) in 2005.
- Net increase of \$495,000 in operations and maintenance costs which includes an increase of \$1,100,000 in costs associated with changes in water treatment to lower the corrosiveness of the water supply.

Programs

Water Supply. The agency sells water to three wholesale customers: WASA; Arlington County; and the city of Falls Church, Virginia. The Aqueduct is managed by the U.S. Army Corps of Engineers and governed by a Wholesale Customer Board represented by the three jurisdictions. The Wholesale Board also approves the Aqueduct's budget. During FY 2005, the agency will pump an estimated 62 billion gallons of purified water to its customers.

Agency Goals and Performance Measures

Goal 1: Provide an adequate supply of potable water

Citywide Strategic Priority Area(s): Building Safer Neighborhoods; Making Government.

Manager(s): Lloyd D. Stowe, Chief, Plant Operations, Washington Aqueduct, U.S. Army Corps of Engineers

Supervisor(s): Thomas P. Jacobus, Chief, Washington Aqueduct, U.S. Army Corps of Engineers

Measure 1.1: Number of days water is provided as demanded by Washington, DC

	2002	2003	Fiscal Year 2004	2005	2006
Target	N/A	-	365	365	365
Actual	N/A	N/A	-	-	-

Note: New measure for FY 2004.

Measure 1.2: Number of days water is provided as demanded by Arlington County, VA

	2002	2003	Fiscal Year 2004	2005	2006
Target	N/A	-	365	365	365
Actual	N/A	N/A	-	-	-

Note: New measure for FY 2004.

Measure 1.3: Number of days water is provided as demanded by Falls Church, VA

	2002	2003	Fiscal Year 2004	2005	2006
Target	N/A	-	365	365	365
Actual	N/A	N/A	-	-	-

Note: New measure for FY 2004.

Measure 1.4: Days Average Filtered Water Turbidity is less than .1 NTU

	2002	2003	Fiscal Year 2004	2005	2006
Target	N/A	-	346	346	346
Actual	N/A	N/A	-	-	-

Note: New measure for FY 2004.

Goal 2: Protect the drinking water consumer from both microbial risk and adverse health effects due to chemicals in the drinking water

Citywide Strategic Priority Area(s): Building Safer

Neighborhoods; Making Government Work
Manager(s): Elizabeth Turner, Chief, Laboratory Section, Washington Aqueduct, U.S.

Army Corps of Engineers

Supervisor(s): Thomas P. Jacobus, Chief, Washington Aqueduct, U.S. Army Corps of Engineers

Measure 2.1: Percentage of treated water samples in compliance with regulatory requirements

	2002	2003	Fiscal Year 2004	2005	2006
Target	N/A	-	100	100	100
Actual	N/A	N/A	-	-	-

Note: New measure for FY 2004.

Measure 2.2: Number of chemical substances investigated for presence in the water supply system-wide

	2002	2003	Fiscal Year 2004	2005	2006
Target	178	181	163	163	163
Actual	180	181	-	-	-

Note: FY 2004 and 2005 targets decreased from 181 to 163 at the request of the agency (1/04). FY 2006 target decreased from 182 to 163 at the request of the agency

Measure 2.3: Number of months per year EPA water quality report is completed by the tenth of the month

	2002	2003	Fiscal Year 2004	2005	2006
Target	N/A	-	10	10	10
Actual	N/A	N/A	-	-	-

Note: New measure for FY 2004.

Measure 2.4: Number of months per year required bacteriological samples are analyzed within holding times and with appropriate quality control

	2002	2003	Fiscal Year 2004	2005	2006
Target	N/A	-	12	12	12
Actual	N/A	N/A	-	-	-

Note: New measure for FY 2004.

Measure 2.5: Number of months per year required chemical samples are analyzed within holding times and with appropriate quality control

	2002	2003	Fiscal Year 2004	2005	2006
Target	N/A	-	12	12	12
Actual	N/A	N/A	-	-	-

Note: New measure for FY 2004.

Storm Water

www.dc.gov

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	1,438,898	\$3,501,000	\$3,792,400	8.3

The mission of the Storm Water agency is to ensure compliance with the Environmental Protection Agency (EPA) requirements under the District of Columbia's storm water permit.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Continue development of key permit deliverables required by the EPA, including development of storm water management plans for commercial, residential, government and industrial facilities.
- Continue working on a permanent storm water fee structure that is equitable, fair, and meets the operational requirements for the program.
- Continue the District's permit renewal efforts (current permit technically expired in April 2003, but remains in effect until a new permit is issued), including the evaluation of potential new requirements and associated funding requirements.

Gross Funds

The proposed budget is \$3,792,400, representing an increase of 8.3 percent over the FY 2004 approved budget of \$3,501,000. There are no District full-time equivalent positions (FTEs) associated with this fund.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$3,792,400, an increase of \$291,400, over the FY 2004 approved budget of \$3,501,000. There are no District full-time equivalent positions associated with this fund.

Funding by Source

Table SW0-1 shows the sources of funding for Storm Water.

Table SW0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	988	1,439	3,501	3,792	291	8.3
Total for General Fund	988	1,439	3,501	3,792	291	8.3
Gross Funds	988	1,439	3,501	3,792	291	8.3

Expenditures by Comptroller Source Group

Table SW0-2 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table SW0-2

FY 2005 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
41 Contractual Services - Other	988	903	0	0	0	0.0
50 Subsidies And Transfers	0	536	3,501	3,792	291	8.3
Subtotal Nonpersonal Services (NPS)	988	1,439	3,501	3,792	291	8.3
Total Proposed Operating Budget	988	1,439	3,501	3,792	291	8.3

Programs

The Storm Water agency is committed to the following program:

Compliance

Approximately two-thirds of the land area of the District is served by separate stormwater and sanitary sewer lines. The stormwater discharges from this part of the District is covered by the Stormwater permit. The other one-third of the city is served by a combined sewer system. Stormwater in this combined sanitary and stormwater are in the same pipe. Stormwater is covered by a separate EPA National Pollutant Discharge Elimination System permit.

Activities required under the permit include:

- Development of various storm water management plans for different types of properties.
- Implementation of a public education program.
- Coordination of catch basin cleaning, street sweeping, and other solid waste services.
- Implementation of a storm water discharge monitoring system.

These activities are coordinated by the Water and Sewer Authority (WASA) in its role as administrator, but each activity is implemented by the appropriate agency: the District's Departments of Health, Transportation, Public Works or WASA.

D.C. Lottery and Charitable Games Control Board

www.lottery.dc.gov

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$237,235,405	\$242,754,700	\$247,000,000	1.7
FTEs	92.3	100.0	91.5	-8.5

The mission of the D.C. Lottery and Charitable Games Control Board (DCLB) is to provide lottery operations and charitable gaming regulatory oversight services for the District of Columbia government so the District can receive a dependable source of revenue and protect its citizens from fraud and deception in charitable gaming.

The agency plans to fulfill its mission by achieving the following strategic result goals:

Increasing the transfer to District general fund:

- Increase revenue collection by \$2.9 million or 4.1 percent over the FY 2004 approved budget, which would result in a total projected transfer of \$73.1 million to the District.
- Budget within DCLB to better address estimated expenditures and meet the targeted transfer amount.

Expand participation:

- Develop new or redesign current games to address untapped market opportunities.
- Expand the agent base into targeted social settings and under-represented geographic segments of the city.

Funding by Source

Tables DC0-1 and 2 show the sources of funding and FTEs by fund type for the D.C. Lottery and Charitable Games Control Board.

Table DC0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	212,138	237,235	242,755	247,000	4,245	1.7
Total for General Fund	212,138	237,235	242,755	247,000	4,245	1.7
Gross Funds	212,138	237,235	242,755	247,000	4,245	1.7

Table DC0-2

FY 2005 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
General Fund						
Special Purpose Revenue Fund	91.7	92.3	100	91.5	-8.5	-8.5
Total for General Fund	91.7	92.3	100	91.5	-8.5	-8.5
Total Proposed FTEs	91.7	92.3	100	91.5	-8.5	-8.5

Expenditure by Comptroller Source Group

Table DC0-3 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table DC0-3

FY 2005 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

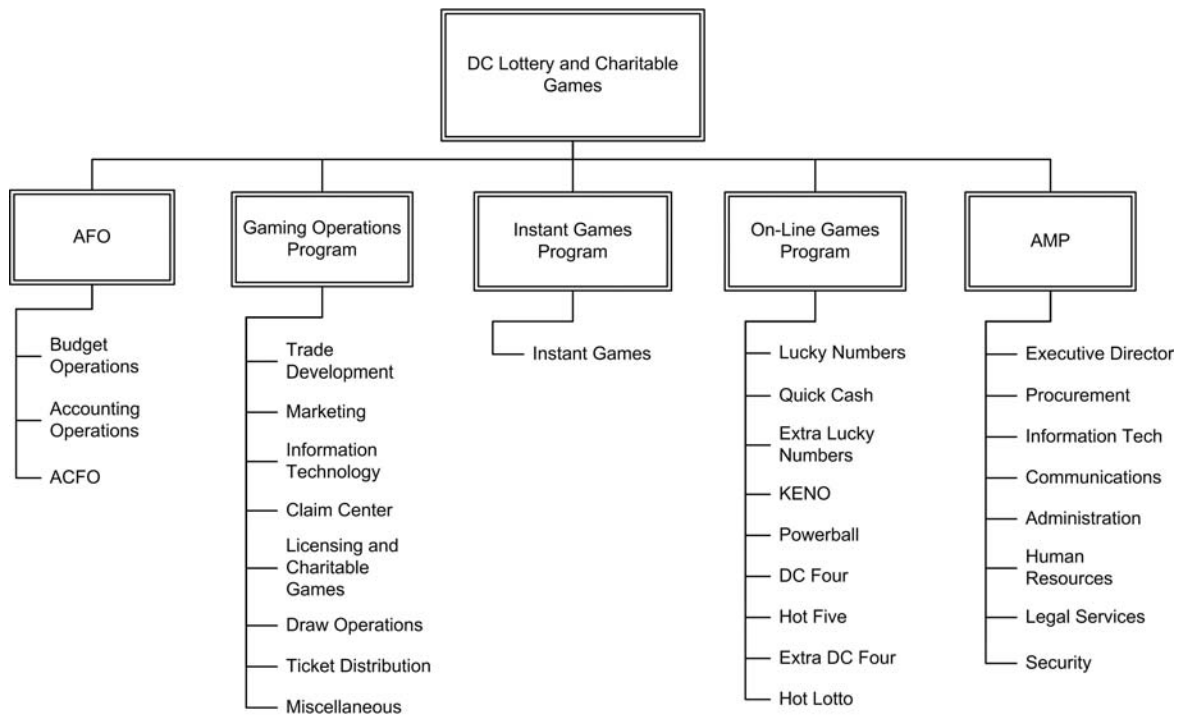
Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
11 Regular Pay - Cont Full Time	4,685	5,257	5,711	5,659	-52	-0.9
12 Regular Pay - Other	79	45	66	66	0	0.0
13 Additional Gross Pay	26	37	182	85	-97	-53.2
14 Fringe Benefits - Curr Personnel	845	898	909	973	64	7.1
15 Overtime Pay	93	107	0	0	0	0.0
Subtotal Personal Services (PS)	5,728	6,344	6,869	6,784	-84	-1.2
20 Supplies And Materials	69	96	202	172	-30	-15.0
30 Energy, Comm. And Bldg Rentals	17	15	8	34	26	314.6
31 Telephone, Telegraph, Telegram, Etc	1,262	1,326	1,381	1,593	211	15.3
32 Rentals - Land And Structures	1,267	1,202	1,384	1,309	-75	-5.4
33 Janitorial Services	5	0	5	0	-5	-100.0
34 Security Services	0	0	357	0	-357	-100.0
35 Occupancy Fixed Costs	0	0	0	10	10	N/A
40 Other Services And Charges	13,088	15,011	16,734	16,485	-249	-1.5
41 Contractual Services - Other	3,376	3,167	4,968	4,382	-586	-11.8
50 Subsidies And Transfers	186,548	209,314	210,148	215,594	5,446	2.6
70 Equipment & Equipment Rental	779	761	698	636	-62	-8.8
Subtotal Nonpersonal Services (NPS)	206,410	230,892	235,886	240,216	4,330	1.8
Total Proposed Operating Budget	212,138	237,235	242,755	247,000	4,245	1.7

Expenditures by Program

D.C. Lottery and Charitable Games Control Board has the following program structure:

Figure DC0-1

D.C. Lottery and Charitable Games Control Board



Gross Funds

The proposed budget is \$247,000,000, representing an increase of \$4,245,300 or 1.7 percent over the FY 2004 approved budget of \$242,754,700. There are 91.5 total FTEs for the agency, a decrease of 8.5 FTEs from the FY 2004 approved level.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$247,000,000, representing an increase of \$4,245,300 or 1.7 percent over the FY 2004 approved budget of \$242,754,700. There are 91.5 total FTEs for the agency, a decrease of 8.5 FTEs from the FY 2004 approved level.

Changes from the FY 2004 approved budget include:

- A net decrease of \$84,477 in personal services, which is comprised of a decrease of \$661,010 and 8.5 FTEs as a result of the agency attaining operational efficiencies within the management of certain programs and activities. An increase of \$576,533 reflects increased fringe benefits costs and step increases.
- A decrease of \$926,721 in supplies, contractual costs, other services and charges and equipment purchases as a result of the agency attaining operational efficiencies within the management of certain programs and activities.

- A net decrease of \$189,955 in fixed costs, which are comprised of an increase of \$247,415 in energy, telecommunication, and occupancy costs offset by a decrease of \$437,370 in rental, janitorial, and security costs. The largest portion of the decrease, security, is a result of the absorbing of this cost and function by the agency.
- A net increase of \$5,446,433 in subsidies and transfers as a result of an anticipated increase in lottery game payout to the gaming public and lottery game retail agents. The increase also reflects an additional amount to be transferred to the District's general fund.

Programs

The D.C. Lottery and Charitable Games Control Board is committed to the following programs:

Gaming Operations

	FY 2004*	FY 2005
Budget	\$3,901,996	\$3,689,860
FTEs	48.0	46.5

*FY 2004 program funding levels are presented for comparison purposes only. Program budgets did not exist for FY 2004 for this agency because the agency had not yet created its performance-based budgeting structure.

Program Description

The **Gaming Operations** program primarily supports the Citywide Strategic Priority area of *Making Government Work*. The purpose of this program is to provide lottery support services to lottery retail agents and the gaming public through management of the portfolio of games offered by DCLB, regulatory compliance services, and the promotion of the portfolio of DCLB games.

This program has the following activities:

- **Trade Development** - provides sales goals and retail development services to lottery retail agents so that they can reach minimum sales volumes and achieve sustained growth.
- **Licensing and Charitable Games** - provides licensing and regulatory compliance services to existing and prospective lottery retail agents and non-profit charitable organiza-

tions so that they can receive licenses to sell lottery products and conduct charitable gaming activities in accordance with the laws and regulations set forth by the District.

- **Marketing** - provides advertising and promotional information to eligible players so that they can purchase lottery tickets and avail themselves of the entertainment value offered by the DCLB.
- **Draw Operations** - provides draw services to the gaming public so that they can be assured of an unbiased and random draw.
- **Information Technology** - provides technical coordination and oversight services to lottery retail agents, customers and internal DCLB operations so that they can deliver, play and provide an uncompromised portfolio of lottery.
- **Claim Center** - provides claims processing and gaming information services to the gaming public so that they can redeem prizes and enjoy a positive gaming experience.
- **Ticket Distribution** - provides instant tickets to lottery retail agents so that they can generate sales and earn commissions.

Program Budget Summary

Since this agency transitions to PBB in FY 2005, no detailed analysis can be done between the FY 2005 request and the previous budget years on a program-by-program basis. However, based on the comparison of FY 2004 and FY 2005 operations, the program has an overall budget decrease of \$212,136 as a result of the elimination of 1.5 FTEs and other program related costs due to achieving operational efficiencies savings.

Key Result Measures

Program 1: Gaming Operations

Citywide Strategic Priority Area(s): Making Government Work

Manager(s): Kevin Johnson; Vivien Cunningham; William Parson; Doris Brown; Melody Booker; Ann McPherson; Wayne Carrington; Sylvia Kinard

Supervisor(s): Jeanette A. Michael, Executive Director; William Robinson, Chief Financial Officer

Measure 1.1: Percent change in lottery tickets sold

	Fiscal Year	
	2005	2006
Target	2	2
Actual	-	-

Note: Measure wording changed at request of agency (5/04).

Measure 1.2: Percent of Eligible agents who achieve year-over-year target level growth

	Fiscal Year	
	2005	2006
Target	5	5
Actual	-	-

Note: Measure wording changed at request of agency (5/04).

Instant Games

	FY 2004*	FY 2005
Budget	\$35,927,556	\$37,294,295
FTEs	0.0	0.0

*FY 2004 program funding levels are presented for comparison purposes only. Program budgets did not exist for FY 2004 for this agency because the agency had not yet created its performance-based budgeting structure.

Program Description

The **Instant Games** program primarily supports the Citywide Strategic Priority area of *Making Government Work*. The purpose of this program is to provide a portfolio of instant lottery games to the gaming public so that they can experience the entertainment value and reward of playing and so that the District can experience a source of revenue from the transfer of funds from lottery sales. This program is comprised solely of the Instant Games activity.

Program Budget Summary

Since this agency transitions to PBB in FY 2005, no detailed analysis can be done between the FY 2005 request and the previous budget years on a program-by-program basis. Instant Games had an overall increase of \$1,366,739 from the FY 2004 approved budget, reflecting increased lottery games payout due to increased participation by the gaming public. The increase also reflects an additional amount to be transferred to the District general fund.

Key Result Measures**Program 2: Instant Games**

Citywide Strategic Priority Area(s): Making Government Work

Manager(s): Kevin Johnson; William Parson; Sylvia Kinard

Supervisor(s): Jeanette A. Michael, Executive Director; Jeffrey Young, Chief Operating Officer

Measure 2.1: Percent of instant games that achieve 15 percent transfer goals

	Fiscal Year	
	2005	2006
Target	100	100
Actual	-	-

Note: Measure wording changed at request of agency (5/04)

On-line Games

	FY 2004*	FY 2005
Budget	\$195,879,244	\$200,050,430
FTEs	0.0	0.0

*FY 2004 program funding levels are presented for comparison purposes only. Program budgets did not exist for FY 2004 for this agency because the agency had not yet created its performance-based budgeting structure.

Program Description

The **On-line Games** program primarily supports the Citywide Strategic Priority area of *Making Government Work*. The purpose of this program is to provide on-line lottery services to the gaming public so that the District can experience a source of revenue from the transfer of funds from lottery sales.

This program has the following activities:

- **Lucky Numbers, DC Four, Quick Cash, Hot Five, KENO, Hot Lotto and PowerBall** - provide lottery opportunities to the gaming public so that they can experience the entertainment value and potential reward of playing.

Program Budget Summary

Since this agency transitions to PBB in FY 2005, no detailed analysis can be done between the FY 2005 request and the previous budget years on a program-by-program basis. An overall budget

increase of \$4,171,186 over the FY 2004 approved budget is a result of greater lottery pay-out because of higher lottery game participation. The increase also reflects an additional amount to be transferred to the District general fund.

Key Result Measures

Program 3: On-Line Gaming Operations

Citywide Strategic Priority Area(s): Making Government Work

Manager(s): Kevin Johnson; William Parson; Sylvia Kinard

Supervisor(s): Jeanette A. Michael, Executive Director; Jeffrey Young, Chief Operating Officer

Measure 3.1: Percent of on-line games that achieve targeted transfer goals

	Fiscal Year	
	2005	2006
Target	100	100
Actual	-	-

Agency Management

	FY 2004*	FY 2005
Budget	\$4,570,748	\$4,786,402
FTEs	37.0	30.0

*FY 2004 program funding levels are presented for comparison purposes only. Program budgets did not exist for FY 2004 for this agency because the agency had not yet created its performance-based budgeting structure.

Program Description

The **Agency Management** program provides operational support to the agency so that they have the necessary tools to achieve operational and programmatic results. This program is standard for all PBB agencies. More information about the Agency Management program can be found in the Strategic Budgeting chapter.

Program Budget Summary

Since this agency transitions to PBB in FY 2005, no detailed analysis can be done between the FY 2005 request and the previous budget years on a program-by-program basis. An overall budget increase of \$215,654 from the FY 2004 approved budget reflects increased salary, fringe benefits, and contractual costs offset by the transfer of certain functions to the Agency Financial

Operations program and the elimination of 7.0 FTEs through achieving operational efficiencies savings.

Key Result Measures

Program 4: Agency Management

Managers: Robert Hainey; Ciro Cardelli; Ida Crosson; Claudia Booker; Carol Jackson Jones; Doris Brown; Mona Blake

Supervisor(s): Jeanette A. Michael, Executive Director; Jeffrey Young, Chief Operating Officer

Measure 4.1: Dollars saved by agency-based labor management partnership project(s)

	Fiscal Year	
	2005	2006
Target	-	-
Actual	-	-

Note: Although agencies established their initial labor-management partnership projects in FY 2003, very few had cost savings as objectives. Agencies will continue ongoing projects and/or establish new projects by the third quarter of FY 2004. Cost savings will be tracked for this measure for those projects that have cost-savings as a key objective.

Measure 4.2: Percent variance of estimate to actual expenditure (over/under)

	Fiscal Year	
	2005	2006
Target	5	5
Actual	-	-

Measure 4.3: Cost of Risk

	Fiscal Year	
	2005	2006
Target	-	-
Actual	-	-

Note:- This measure replaces "Percent reduction of employee lost workday injury cases." Cost of Risk will be a comprehensive measure of a wide range of risks confronting each agency, including but not limited to safety issues, financial risks, and potential litigation. Agencies will establish a baseline in FY 2004 (FY 2005 for PBB III agencies) and will seek to achieve reductions in the Cost-of-Risk in subsequent years. Lost workdays due to injuries will be one of many components of the Cost-of-Risk formula (1/9/04).

Measure 4.4: Rating of 4-5 on all four telephone service quality criteria: 1) Courtesy, 2) Knowledge, 3) Etiquette and 4) Overall Impression

	Fiscal Year	
	2005	2006
Target	4	4
Actual	-	-

Measure 4.5: Percent of Key Result Measures Achieved

	Fiscal Year	
	2005	2006
Target	70	70
Actual	-	-

Agency Financial Operations

	FY 2004*	FY 2005
Budget	\$2,475,156	\$1,179,013
FTEs	15.0	15.0

*FY 2004 program funding levels are presented for comparison purposes only. Program budgets did not exist for FY 2004 for this agency because the agency had not yet created its performance-based budgeting structure.

Program Description

The purpose of the **Agency Financial Operations** program is to provide comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all performance-based budgeting agencies. More information about the Agency Financial Operations program can be found in the Strategic Budgeting Chapter.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see schedule 30-PBB in the FY 2005 Operating Appendices volume.

D.C. Sports and Entertainment Commission

www.dcsec.com

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$12,340,134	\$13,978,990	\$7,321,857	-47.6

The mission of the D.C. Sports and Entertainment Commission is to improve the quality of life and enhance economic development in the District by operating RFK Stadium, managing the non-military functions of the D.C. National Guard Armory, promoting the District as a venue for sports and entertainment activities, and supporting youth recreational activities.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Increase the number of events held at its facilities by seeking out new events, focusing on under-used facilities and making the venues more attractive to event promoters and producers.
- Become more profitable by identifying new revenue streams and reducing costs through improved management of its administrative, operation, and event functions.
- Improve community outreach by developing a more comprehensive and focused strategy to enhance public awareness of their grant program.

Funding by Source

Table SC0 -1 shows the source of funding for the D.C. Sports and Entertainment Commission.

Table SC0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	3,741	12,340	13,979	7,322	-6,657	-47.6
Total for General Fund	3,741	12,340	13,979	7,322	-6,657	-47.6
Gross Funds	3,741	12,340	13,979	7,322	-6,657	-47.6

Expenditure by Comptroller Source Group

Table SC0-2 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table SC0-2

FY 2005 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
11 Regular Pay - Cont Full Time	2,481	3,060	2,345	1,651	-694	-29.6
12 Regular Pay - Other	323	116	0	0	0	0.0
13 Additional Gross Pay	65	79	0	0	0	0.0
14 Fringe Benefits - Curr Personnel	532	483	450	300	-150	-33.3
15 Overtime Pay	340	240	360	362	1	0.3
Subtotal Personal Services (PS)	3,741	3,978	3,155	2,312	-843	-26.7
20 Supplies and Materials	0	398	479	210	-269	-56.1
30 Energy, Comm. and Bldg Rentals	0	0	732	728	-4	-0.5
31 Telephone, Telegraph, Telegram, Etc	0	0	126	71	-55	-43.6
32 Rentals - Land and Structures	0	923	267	251	-16	-5.9
33 Janitorial Services	0	0	168	79	-89	-52.9
40 Other Services and Charges	0	47	1,585	792	-793	-50.0
41 Contractual Services - Other	0	5,068	4,923	2,592	-2,330	-47.3
50 Subsidies and Transfers	0	0	206	100	-106	-51.5
60 Land and Buildings	0	0	2,205	0	-2,205	-100.0
70 Equipment & Equipment Rental	0	1,926	134	186	51	38.0
Subtotal Nonpersonal Services (NPS)	0	8,362	10,824	5,009	-5,815	-53.7
Total Proposed Operating Budget	3,741	12,340	13,979	7,322	-6,657	-47.6

Gross Funds

The proposed gross funds budget is \$7,321,857, representing a 47.6 percent decrease from the FY 2004 approved budget of \$13,978,990. There are no District full-time equivalent positions (FTEs) supported by this budget.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$7,321,857, representing a 47.6 percent decrease from the FY 2004 budget of \$13,978,990. In December 2003, the Commission's Board of Directors approved an internal revision of the FY 2004 approved budget. The FY 2004 budget was revised down to \$7,497,091 from its original level of \$13,978,990 based on lower projected revenues from events at the venues operated by the commission. When compared to this revised budget level for FY 2004, the FY 2005 proposed budget does not change substantially. D.C. Sports and Entertainment Commission employees do not fall under the District Merit Personnel system and therefore are not reflected in the FTE authority.

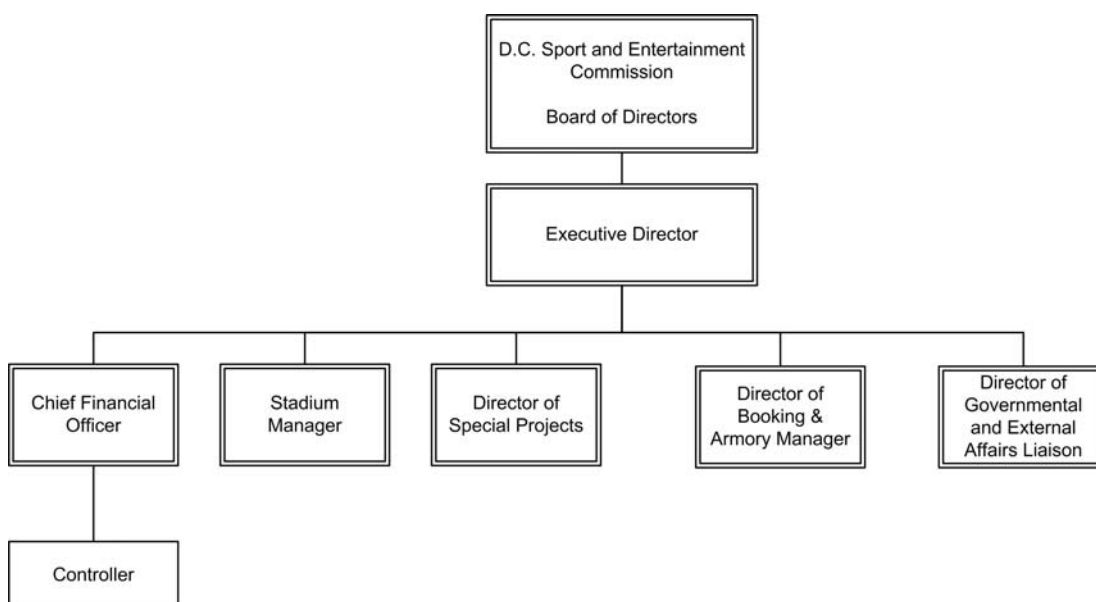
Changes from the FY 2004 approved budget

are:

- A decrease of \$842,594 or 26.7 percent in regular pay, fringe benefits and overtime pay associated with a reduction in staff from 52 to 38 positions.
- A decrease of \$1,224,409 in supplies, materials, and fixed costs based on a policy to reduce overhead costs for operating and maintaining the facilities at a level to meet minimum requirements.
- A decrease of \$2,330,210 in contractual services primarily due to a decreased utilization of consultants (i.e., for recruiting major league baseball to D.C.).
- A decrease of \$106,000 in subsidies and transfers based on anticipated community outreach contributions.
- A decrease of \$2,205,000 in land and buildings expenditures based on a significant reduction in the number and types of capital projects projected for FY 2005 compared to FY 2004.
- An increase of \$51,080 in equipment and equipment rental based on projected requirements for anticipated events during FY 2005.

Figure SC0-1

D.C. Sports and Entertainment Commission



Programs

The D.C. Sports and Entertainment Commission is committed to the following program:

Sponsored Events

The D.C. Sports and Entertainment Commission is committed to its sole purpose of promoting and planning events at District venues under its purview. During the last three years, the Commission has pursued a plan to refurbish its facilities and work to attract and develop new events for RFK Stadium, the D.C. Armory and the Commission's parking lots. The Commission has completed an initial round of refurbishing its facilities to make them more attractive to event promoters and producers and will continue to work on attracting new events.

The Commission is also focused on improving its event mix by replacing lower net revenue events with higher net revenue events on weekend dates and booking its facilities during the less attractive weekday dates. In addition, the Commission is focusing on under-used facilities such as the lot 6 and 7 race circuit, for events such as ride and drives, parades and festivals. The goal of this effort is to strike the appropriate balance between the number of events booked and the net revenue generated by those bookings.

Agency Goals and Performance Measures

Goal 1: Increase the number of events held at the agency's facilities.

Citywide Strategic Priority Area(s): Promoting Economic Development

Manager(s): Ollie Harper, Jr., Director of Booking and Armory Manager

Measure 1.1: Number of stadium and armory events

	2002	2003	Fiscal Year 2004	2005	2006
Target	100	110	73	73	-
Actual	82	69	-	-	-

Note: The agency reduced the FY 2004 and FY 2005 targets to 73 events per year based on FY 2003 actual results (1/5/04).

Goal 2: Become more profitable.

Citywide Strategic Priority Area(s): Making Government Work

Manager(s): Joyce Jones, Interim Chief Financial Officer

Measure 2.1: Net income from stadium and armory events (thousands of dollars)

	2002	2003	Fiscal Year 2004	2005	2006
Target	500	-1,984	-2,523	-2,184	0
Actual	4,187	-5,197	-	-	-

Note: DCSEC revised its FY 2003 and FY 2004 net income projections from \$500,000 to net losses of \$1,984,000 and \$1,657,000, respectively (12/27/02). The agency originally projected it would break even by FY 2005 but has further revised its FY 2004-2005 targets to net losses of \$2,523,000 and \$2,184,000, respectively, based on the FY 2003 net loss of \$5,197,000 (1/14/04).

Goal 3: Improve community outreach program.

Citywide Strategic Priority Area(s): Strengthening Children, Youth, Families, and Elders;
Building Safer Neighborhoods

Manager(s): Scott Burrell, Director of Special Projects

Measure 3.1: Community outreach contribution (thousands of dollars)

	2002	2003	Fiscal Year 2004	2005	2006
Target	225	200	200	200	-
Actual	177	200	-	-	-

Note: DCSEC reduced its FY 2003 and FY 2004 targets from \$250,000 to \$200,000 (12/27/02).

District of Columbia Retirement Board

www.dcrb.dc.gov

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$7,446,274	\$13,894,654	\$15,277,000	9.9
FTEs	12.81	14.0	14.0	0.0

The mission of the District of Columbia Retirement Board is to manage the assets of the Teachers' Retirement Fund and of the Police Officers' and Fire Fighters' Retirement Fund on an actuarially sound basis.

The Retirement Board is an independent agency which has "exclusive authority and discretion to manage and control" the District's pension plan funds for police officers, firefighters and teachers (D.C. Code section 1-711).

The board consists of 12 voting Trustees: three appointed by the mayor, three by the District Council, and six elected by the employee participant groups. Additionally, the District's Chief Financial Officer serves as a non-voting, ex officio trustee.

The board has six standing committees: Benefits, Emerging Enterprise, Fiduciary, Investment, Legislative, and Operations. The board hires an executive director and support staff to assist in carrying out its mission.

The board plans to fulfill its mission by achieving the following strategic result goal:

- Achieve an actual long-term investment rate of return for the Teachers' Retirement Fund and for the Police Officers' and Firefighters'

Retirement Fund in excess of the actuarially assumed investment rate of return.

Gross Funds

The proposed gross funds budget is \$15,277,000, representing a change of \$1,382,346, or 9.9 percent over the FY 2004 approved budget of \$13,894,654. There are 14.0 FTEs for the agency, no change from the FY 2004 approved budget.

General Fund

Special Purpose Revenue Funds. The Retirement Board is funded entirely through Special Purpose Revenue derived from the investment earnings of the District's retirement funds. Under District Code section 1-711(f)(3), the Mayor and the Council may establish the amount of funds that will be allocated to the board for administrative expenses, but may not specify the purposes for which such funds may be expended or the amounts that may be expended, for the various activities of the board. The pro-

Funding by Source

Tables DY0-1 and 2 show the sources of funding and FTE by fund type for the District of Columbia Retirement Board.

Table DY0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	7,168	7,446	13,895	15,277	1,382	9.9
Total for General Fund	7,168	7,446	13,895	15,277	1,382	9.9
Gross Funds	7,168	7,446	13,895	15,277	1,382	9.9

Table DY0-2

FY 2005 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
General Fund						
Special Purpose Revenue Fund	10	13	14	14	0	0.0
Total for General Fund	10	13	14	14	0	0.0
Total Proposed FTEs	10	13	14	14	0	0.0

posed budget is \$15,277,000, representing a change of 9.9 percent over the approved FY 2004 budget of \$13,894,654. There are 14.0 FTEs for the agency, no change from the FY 2004 approved budget.

Changes from the FY 2004 approved budget are:

- A net decrease of \$22,793 in personal services to align the budget with projected salary and benefit costs. The proposed personal services budget provides full funding for the board's staff as well as funds for a proposed increase in trustee compensation, which would require authorization by the District Council.
- A net increase of \$1,405,139 in nonpersonal services, reflecting a net increase of \$160,449 in supplies and equipment to meet projected

needs and a net decrease of \$640 in agency managed fixed costs. This change also includes an increase of \$1,245,330 in other services and charges, which is primarily due to increased investment management contract costs resulting from the increased asset value of the retirement plans.

Programs

Fund Asset Management

The board fulfills its **Fund Asset Management** responsibility by strict adherence to statutory requirements including:

- Managing and controlling the assets of the retirement funds;
- Ensuring compliance with reporting and disclosure requirements; and

Expenditures by Comptroller Source Group

Table DY0- 3 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level)

Table DY0-3

FY 2005 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
11 Regular Pay - Cont Full Time	846	946	1,163	1,122	-41	-3.6
12 Regular Pay - Other	65	58	150	160	10	6.7
13 Additional Gross Pay	0	42	20	34	14	70.5
14 Fringe Benefits - Curr Personnel	121	135	186	182	-4	-2.2
15 Overtime Pay	0	1	57	56	-1	-2.5
Subtotal Personal Services (PS)	1,032	1,181	1,577	1,554	-22	-1.4
20 Supplies and Materials	85	105	145	160	15	10.2
31 Telephone, Telegraph, Telegram, Etc	5	6	15	20	5	31.6
32 Rentals - Land And Structures	211	216	233	226	-7	-3.2
34 Security Services	0	0	0	2	2	N/A
40 Other Services And Charges	5,820	5,874	11,873	13,118	1,245	10.5
70 Equipment & Equipment Rental	15	64	51	197	146	283.3
Subtotal Nonpersonal Services (NPS)	6,136	6,265	12,318	13,723	1,405	11.4
Total Proposed Operating Budget	7,168	7,446	13,895	15,277	1,382	9.9

- Establishing rules and policies that govern its internal operations.

Information on the financing of the District's retirement plans can be found in the D.C. Code, Division I, Title I, Chapter 9, Subchapter IV, Financing of Retirement Benefits (1-907.02).

Measure 1.1: Performance of the actuarial rate versus the District's 10 year actual rate of return percentage

	Fiscal Year				
	2002	2003	2004	2005	2006
Target	7.25	7.25	7.25	7.25	7.25
Actual	8.2	8.3	-	-	-

Agency Goals and Performance Measures

Goal 1: Achieve long-term rate of return in excess of the actuarially assumed rate of return.

Citywide Strategic Priority Area(s): Making Government Work

Manager(s): Betty Ann Kane, Executive Director

Supervisor(s): District of Columbia Retirement Board of Trustees

Washington Convention Center Authority

www.dcconvention.com

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$65,217,000	\$69,742,190	\$77,176,080	10.7

The mission of the Washington Convention Center Authority (WCCA) is to expand the revenue base of the District by promoting and hosting large national and international conventions and trade shows attracting hundreds of thousands of visitors, as well as providing expanded employment and business opportunities for residents of the District.

The District Council enacted the Washington Convention Authority Act, which transferred operational oversight of the convention center to the Washington Convention Center Authority, on August 2, 1994.

The authority plans to fulfill its mission by achieving the following strategic goals:

- Operate the new 2.3 million square foot state-of-the-art convention center, a model for future convention venues, currently the largest facility in Washington, D.C.
- Provide space for national and international, public and local events and exhibits.
- Expand the tax base by attracting out-of-town visitors to the District of Columbia.

Gross Funds

The proposed gross funds budget is \$77,176,080, representing an increase of \$7,433,890 or 10.7 percent from the FY 2004 approved budget of \$69,742,190.

There are no District full-time equivalent positions (FTEs) supported by this budget.

General Fund

Special Purpose Revenue Funds. The proposed budget is \$77,176,080, representing a change of \$7,433,890 or 10.7 percent over the FY 2004 approved budget of \$69,742,190. Washington Convention Center Authority employees do not fall under the District Merit Personnel system and, therefore, are not reflected in the FTE authority.

Changes from the FY 2004 approved budget are:

- An increase of \$1,776,964 in regular pay, fringe benefits and overtime pay associated with the staffing requirements of the new convention center, to accommodate an increase in the number of events anticipated.
- An increase of \$240,484 in supplies and materials based on requirements for the new convention center.

Funding by Source

Table ES0-1 shows the source of funding for the Washington Convention Center Authority.

Table ES0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	0	65,217	69,742	77,176	7,434	10.7
Total for General Fund	0	65,217	69,742	77,176	7,434	10.7
Gross Funds	0	65,217	69,742	77,176	7,434	10.7

Expenditure by Comptroller Source Group

Table ES0-2 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level) by fund type.

Table ES0-2

FY 2005 Proposed Operating Budget, by Comptroller Source Group

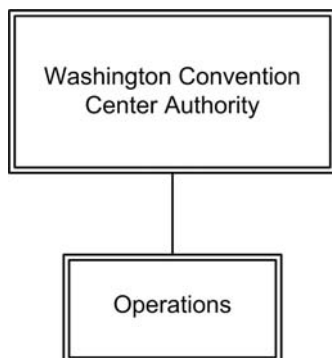
(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
11 Regular Pay - Cont Full Time	0	12,017	9,893	11,076	1,183	12.0
12 Regular Pay - Other	0	0	309	563	254	82.3
14 Fringe Benefits - Curr Personnel	0	2,121	3,193	3,532	339	10.6
Subtotal Personal Services (PS)	0	14,138	13,395	15,172	1,777	13.3
20 Supplies and Materials	0	569	552	793	240	43.6
30 Energy, Comm. And Bldg Rentals	0	0	4,462	4,047	-415	-9.3
32 Rentals - Land And Structures	0	5,887	0	0	0	0.0
40 Other Services And Charges	0	6,793	7,709	12,398	4,689	60.8
41 Contractual Services - Other	0	10,399	6,780	7,928	1,147	16.9
70 Equipment & Equipment Rental	0	154	667	663	-4	-0.6
80 Debt Service	0	13,154	36,176	36,176	0	0.0
92 Expense Not Budgeted-deprec	0	14,123	0	0	0	0.0
Subtotal Nonpersonal Services (NPS)	0	51,079	56,347	62,004	5,657	10.0
Total Proposed Operating Budget	0	65,217	69,742	77,176	7,434	10.7

Note: The agency presents its budgeted revenues and expenditures for the purpose of reporting. However, as a proprietary fund, under the current financial accounting structure, the agency's actual revenues and expenditures are not tracked in the District's System of Accounting and Reporting (SOAR) and may not been shown in this chart or in the Comprehensive Annual Financial Report (CAFR).

Figure ES0-1

Washington Convention Center Authority



- A decrease of \$415,428 in utility expenses based on anticipated costs for the new convention center.
- An increase of \$5,836,089 in contractual and other services reflecting a greater reliance on service contracts for labor as well as higher costs to operate the new convention center, such as elevator and escalator maintenance and temperature control, due to a projected increase in the numbers of events. Also reflected are increased costs for professional services, travel and travel-related expenses, and equipment maintenance.
- A decrease of \$4,219 in equipment since the purchase of a majority of the new equipment for the new convention center was completed during FY 2003 and FY 2004.

Programs

The Washington Convention Center Authority operates the following programs:

Operations

WCCA is an independent corporate body governed by a nine-member board of directors. Two members serve as ex-officio voting members of the board. One of the ex-officio members must be the Chief Financial Officer of the District of Columbia and the other designated by the Mayor. The remaining seven public members are appointed by the Mayor with the consent of the Council of the District of Columbia and represent certain sectors of the community.

Public members serve a term of four years, and no board member is permitted to serve more than two consecutive four-year terms. One public member is appointed as chairperson by the Mayor with the advice and consent of the Council.

Agency Goals and Performance Measures

Goal 1: Maintain or exceed bookings and building revenue in the new convention center.

Citywide Strategic Priority Area(s): Promoting Economic Development

Manager(s): Tracy S. Harris, CFO

Supervisor(s): Thomas M. Mobley, Jr., General Manager and CEO

Measure 1.1: Number of events hosted

	2002	2003	Fiscal Year 2004	2005	2006
Target	100	125	161	110	100
Actual	169	162	-	-	-

Note: The original FY 2004 estimate of 110 events was made prior to the opening of the new convention center in March 2003. Events are continually booked and some cancelled. The revised target of 161 events represents shows booked after the original FY 2004 budget submission. The FY 2005 and FY 2006 targets are subject to change as events will continue to be booked after the FY 2005 budget is submitted. The FY 2003 actual result was corrected from 161 to 162 after submission of the initial FY 2003 Performance Accountability Report to Council (2/9/04).

Measure 1.2: Number of delegates and exhibitors (thousands)

	2002	2003	Fiscal Year 2004	2005	2006
Target	800	900	1,500	1,700	1,800
Actual	916	900	-	-	-

Measure 1.3: Convention center occupancy rate

	2002	2003	Fiscal Year 2004	2005	2006
Target	75	90	75	75	75
Actual	71	75	-	-	-

Note: Agency changed FY 2004-FY 2006 targets based on prior year actual (5/04).

Housing Finance Agency

www.dchfa.org

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	N/A	\$6,088,786	\$6,083,473	-0.1

The mission of the Housing Finance Agency (HFA) is to stimulate and expand homeownership and rental housing opportunities for low and moderate-income families in the District of Columbia.

HFA was established in 1979 as a corporate body with a legal existence separate from the government of the District of Columbia to stimulate and expand homeownership and rental housing opportunities for low and moderate-income families in the District. The HFA issues tax-exempt mortgage revenue bonds to lower the cost of financing single-family housing and the costs of acquiring, constructing, and rehabilitating rental housing. In addition, the HFA issues taxable bonds and 4 percent low-income housing tax credits to achieve its affordable housing preservation, rehabilitation and development objectives.

The agency plans to fulfill its mission by achieving the following strategic result goals:

- Finance those development projects within its investment niche that preserve, rehabilitate and produce affordable housing for at-risk and very low to middle-income persons.
- Fund 2,512 units of affordable housing at a total community investment of \$212.7 million in taxable and tax-exempt bonds.
- Provide homeownership counseling to approximately 2,000 borrowers.
- Complete physical and environmental improvements of HFA headquarters.
- Solidify the HFA's investment niche by working closely with stakeholders, the Mayor, Council, and government agencies to determine how the HFA can more effectively use its resources to help leverage other city dollars for neighborhood development.

Funding by Source

Table HF0-1 shows the sources of funding for the Housing Finance Agency.

Table HF0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	0	0	6,089	6,083	-5	-0.1
Total for General Fund	0	0	6,089	6,083	-5	-0.1
Gross Funds	0	0	6,089	6,083	-5	-0.1

Expenditures by Comptroller Source Group

Table HF0-2 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table HF0-2

FY 2005 Proposed Operating Budget, by Comptroller Source Group

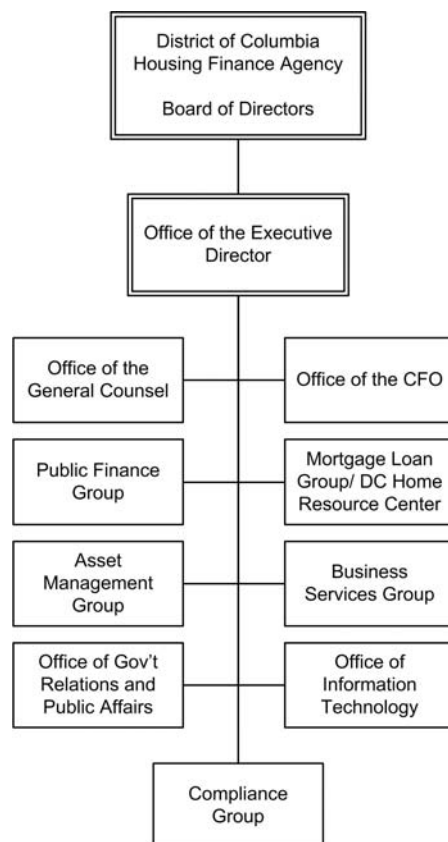
(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
11 Regular Pay - Cont Full Time	0	0	3,214	3,404	190	5.9
12 Regular Pay - Other	0	0	102	94	-8	-8.2
13 Additional Gross Pay	0	0	65	62	-3	-4.6
14 Fringe Benefits - Curr Personnel	0	0	996	781	-215	-21.6
15 Overtime Pay	0	0	26	18	-8	-31.0
Subtotal Personal Services (PS)	0	0	4,403	4,359	-44	-1.0
20 Supplies And Materials	0	0	87	75	-12	-13.4
30 Energy, Comm. And Bldg Rentals	0	0	73	86	13	18.3
31 Telephone, Telegraph, Telegram, Etc	0	0	38	42	4	10.0
33 Janitorial Services	0	0	44	45	1	2.4
34 Security Services	0	0	2	2	0	1.8
40 Other Services And Charges	0	0	679	849	171	25.1
41 Contractual Services - Other	0	0	135	133	-2	-1.5
70 Equipment & Equipment Rental	0	0	231	284	53	23.0
80 Debt Service	0	0	396	206	-189	-47.8
Subtotal Nonpersonal Services (NPS)	0	0	1,685	1,724	39	2.3
Total Proposed Operating Budget	0	0	6,089	6,083	-5	-0.1

Note - The agency presents its budgeted revenues and expenditures for the purpose of reporting. However, as a proprietary fund, under the current financial accounting structure, the agency's actual revenues and expenditures are not tracked in the District's System of Accounting and Reporting (SOAR) and may not be shown in this chart or in the Comprehensive Annual Financial Report (CAFR).

Figure HF0 - 1

Housing Finance Agency



Gross Funds

The proposed budget is \$6,083,473, representing a decrease of \$5,313 or 0.1 percent from the FY 2004 approved budget of \$6,088,786. This budget supports no District FTEs because HFA employees do not come under the District's merit personnel system. The budget is comprised entirely of Special Purpose Revenue funds.

Programs

The Housing Finance Agency offers below market financing for first-time homebuyers, current homeowners, and multi-family developers by issuing tax-exempt mortgage revenue bonds to lower the cost of financing multi-family developments and single-family homeownership.

Multi-Family Development

The HFA provides tax-exempt and taxable multi-family rental and co-op bond financing and tax credits. The HFA financed over 2,155 units of affordable housing through loans, tax-exempt bonds and tax credits in FY 2003. The HFA issued \$127 million in tax-exempt bonds for development projects producing the construction and rehabilitation of 2,099 affordable rental units. The HFA also provided loans totaling \$990,000 from the McKinney Act Savings Fund to help with the pre-development efforts for 51 housing units for low-income and homeless families.

The FY 2004 project pipeline is expected to yield 1,893 units from issuance of approximately \$145,268,700 in tax-exempt bonds and \$19,828,700 in taxable bonds. The HFA also issues taxable bonds to preserve its bond cap, blending the low income tax credit to attract equity capital.

Single-Family Development

The HFA provides home-buying education and financial/credit counseling through its Home Resource Center. Information is available on financing options, city and government home buying assistance and incentives like the \$5,000 tax credit, tax abatements, the HPAP, VPAP and MPAP programs to help with closing costs and many other incentives for the homebuyer.

Because of the fluctuation in mortgage loan rates, the HFA originated five in-house mortgage loans during FY 2003. Through FY 2005, the HFA expects to provide low cost mortgage funding to District homebuyers through its low rate and assisted rate Single Family Mortgage program (which includes down payment and closing cost assistance). This, however, is dependent upon the earnings spread between tax-exempt mortgage rates and market mortgage rates.

The Home Resource Center shifted its focus to homeownership counseling and community outreach. Staff provided homeownership counseling to more than 2,000 individuals and held hundreds of free workshops, an effort that the HFA will continue through FY 2005.

Agency Goals and Performance Measures

Goal 1: Stimulate and expand homeownership and rental housing opportunities for low and moderate-income families in Washington, D.C.

Citywide Strategic Priority Area(s): Building Safer Neighborhoods

Manager(s): Mark Hall and Kamilah Parker, Development Analysts

Supervisor(s): Milton J. Bailey, Executive Director

Measure 1.1: Add new rental units to the District's housing stock

	2002	2003	Fiscal Year 2004	2005	2006
Target	2,798	2,644	1,793	2,512	1,800
Actual	1,727	2,150	-	-	-

Measure 1.2: Add new (new construction and vacant) units to the District's housing stock

	2002	2003	Fiscal Year 2004	2005	2006
Target	1,081	361	300	200	100
Actual	611	357	-	-	-

Note: HFA reduced the FY 2004 target from 800 to 300 (1/4/03).

Measure 1.3: Percentage of multi-family units occupied by District residents whose incomes are 50% of the AMI

	2002	2003	Fiscal Year 2004	2005	2006
Target	60	60	50	60	50
Actual	63	38.5	-	-	-

Note: HFA reduced the FY 2004 target from 65% to 50% (1/4/03).

Measure 1.4: Number of single-family and individual home purchases financed

	2002	2003	Fiscal Year 2004	2005	2006
Target	500	299	10	90	100
Actual	187	5	-	-	-

National Capital Revitalization Corporation

www.ncrcdc.com

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$0	\$7,849,000	\$7,849,000	0.0

The mission of the National Capital Revitalization Corporation (NCRC) is to spur revitalization of underserved and emerging neighborhoods in the District of Columbia through business and real estate development and the creation of partnerships designed to enhance job creation, community amenities, and citizen empowerment.

NCRC is a publicly chartered corporation. NCRC's subsidiary, the Revitalization Corporation, is charged with the management and disposition of more than 80 parcels of real property in the District of Columbia.

Together with its affiliates, NCRC is bringing almost \$1 billion of economic development to District neighborhoods. This investment includes the development of more than 3.4 million square feet of retail and office space, approximately 1,400 new homes and almost 13,000 new jobs.

The corporation plans to fulfill its mission by achieving the following strategic result goals:

- Completing the revitalization of Columbia Heights, where 10 parcels of formerly abandoned or vacant land will be under construction over the next two years, creating 600 units of housing including 200 units of

affordable housing; 700,000 square feet of retail space including the District's first Target store; a Duron paint store and at least one new grocery store; 2,100 new parking spaces; a relocated and enlarged dance institute; a shopping and residential complex at the old Tivoli Theatre; A new headquarters for the Washington Urban League; with more than 2,000 new permanent jobs; and more than \$19 million in additional tax revenue for the District of Columbia.

- Accelerating the revitalization of Georgia Avenue, H Street, NE, Mount Vernon Square, Southeast and other priority neighborhoods through retail, housing, and mixed use development.
- Bringing quality retail opportunities to the Skyland Shopping Center, and Ft. Lincoln and Columbia Heights communities.

- Working in partnership with the city to revitalize the Southwest Waterfront.
- Expanding business development initiatives, including retail and small business attraction and retention, and access to capital for local development.
- Building strong working partnerships with local and national businesses to attract and retain jobs for District residents.

Funding by Source

Table NC0-1 shows the sources of funding for the National Capital Revitalization Corporation.

Table NC0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	0	0	7,849	7,849	0	0.0
Total for General Fund	0	0	7,849	7,849	0	0.0
Gross Funds	0	0	7,849	7,849	0	0.0

Expenditure by Comptroller Source Group

Table NC0-2 shows the FY 2005 proposed budget for the corporation at the Comptroller Source Group level (Object Class level).

Table NC0 - 2

FY 2005 Proposed Operating Budget, by Comptroller Source Group

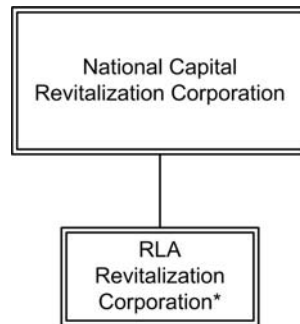
(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
11 Regular Pay - Cont Full Time	0	0	2,967	2,967	0	0.0
14 Fringe Benefits - Curr Personnel	0	0	794	794	0	0.0
Subtotal Personal Services (PS)	0	0	3,761	3,761	0	0.0
20 Supplies And Materials	0	0	72	72	0	0.5
30 Energy, Comm. And Bldg Rentals	0	0	429	429	0	0.1
40 Other Services And Charges	0	0	1,475	1,475	0	0.0
50 Subsidies And Transfers	0	0	2,112	2,112	0	0.0
Subtotal Nonpersonal Services (NPS)	0	0	4,088	4,088	0	0.0
Total Proposed Operating Budget	0	0	7,849	7,849	0	0.0

Note: The corporation presents its budgeted revenues and expenditures for the purpose of reporting. However, as a proprietary fund, under the current financial accounting structure, the corporation's actual revenues and expenditures are not tracked in the District's System of Accounting and Reporting (SOAR) and may not be shown in this chart or in the Comprehensive Annual Financial Report.

Figure NC0-1

National Capital Revitalization Corporation



*NCRC assumed the assets and certain liabilities of the RLA Revitalization Corporation.

Gross Funds

The proposed budget is \$7,849,000, no change from the FY 2004 approved budget of \$7,849,000. There are no District FTEs for the corporation, unchanged from the FY 2004 approved budget.

General Fund

Special Purpose Revenue Funds. The proposed budget contains \$7,849,000, no change from the FY 2004 approved budget of \$7,849,000. There are no District FTEs for the corporation, unchanged from the FY 2004 approved budget.

Programs

NCRC's programs include real estate development, business investment, and job retention and expansion. NCRC's primary development areas include:

- Columbia Heights
- Georgia Avenue (Petworth and Gateway)
- Shaw/Howard University
- North of Massachusetts Avenue
- H Street Northeast
- Southwest Waterfront
- Martin Luther King Avenue
- Hillcrest/Skyland
- Anacostia/S.E.
- Ft. Lincoln

NCRC's goal is to provide and assemble land, facilitate debt, equity and bond financing; and

provide expert technical assistance with a focus on job creation for city residents in priority development areas.

Agency Goals and Performance Measures

Goal 1: Spur economic development throughout the District, primarily in underserved neighborhoods, through real estate acquisition, management and development, business and financial development, apprenticeships, and job creation.

Citywide Strategic Priority Area(s): Promoting Economic Development; Building Safer Neighborhoods

Manager(s): Theodore N. Carter, President and Chief Executive Officer

Supervisor(s): Karen M. Hardwick, Chairman of the Board of Directors

Measure 1.1: The total number of private sector development dollars invested in our neighborhoods (in millions)

	Fiscal Year				
	2002	2003	2004	2005	2006
Target	N/A	-	13	100	110
Actual	N/A	N/A	-	-	-

Note: New measure in FY 2004.

Measure 1.2: The amount of annual tax revenues generated through NCRC and RLARC initiatives and developments

		Fiscal Year			
	2002	2003	2004	2005	2006
Target	N/A	-	500,000	4.0	10.0
Actual	N/A	N/A	-	-	-

Note: New measure in FY 2004. FY 2005 and FY 2006 targets in millions.

Measure 1.3: The number of new jobs and LSDBE opportunities created through NCRC and RLARC initiatives and development

		Fiscal Year			
	2002	2003	2004	2005	2006
Target	N/A	-	350	1,000	1,900
Actual	N/A	N/A	-	-	-

Note: New measure in FY 2004.

Measure 1.4: The number of new housing units created, with particular emphasis on the balance between market-rate and affordable housing

		Fiscal Year			
	2002	2003	2004	2005	2006
Target	N/A	-	50	450	-
Actual	N/A	N/A	-	-	-

Note: New measure in FY 2004.

University of the District of Columbia

www.udc.edu

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$90,486,488	\$87,846,085	\$90,575,427	3.1
FTEs	734.4	1,086.0	1,023.5	-5.8

The mission of the University of the District of Columbia (UDC) is to provide quality, affordable post-secondary education, through an open admissions policy, to District of Columbia residents at the certificate, associate, baccalaureate and graduate levels so that they can be prepared for immediate entry into the workforce, the next level of education, specialized career opportunities and integration into the global community.

The UDC plans to fulfill its mission by achieving the following strategic result goals:

Increase student enrollment, as evidenced by:

- An increase in the number of full-time degree-seeking students.
- An increase in the number of part-time degree-seeking students.
- An increase in the number of part-time non-degree-seeking students.

Establish a reputation as a competitive and respected national and regional university by increasing the following:

- Number of incoming students from the top one third of their class.
- Number of incoming students eligible for inclusion in the Honors Program.

- Graduation rate.
- Student retention rate
- Number of positive articles about the University, its students, faculty, staff and alumni that appear in multiple media outlets.

Provide high quality learning, research and public service experiences, relevant to the needs and interests of students, employers and research organizations, as evidenced by:

- Academic programs that are of high quality, current, and relevant to the needs of students and employers.
- Faculty development programs established and implemented with a focus on teaching, research and public service.

- Identifying and addressing research, training and outreach issues that affect the District of Columbia in areas such as economics, education, environment, and health.
- An increase in the number of academic programs that meet applicable accreditation or professional standards
- An increase in the number of faculty engaged in active research and publication

Building and maintaining facility and technology infrastructure that supports high quality teaching, research and public service experiences, as evidenced by:

- Develop, funding and implementing a facilities master plan

Enable and engage the involvement and support of UDC alumni (including alumni of predecessor institutions), foundations, corporations and non-alumni individuals, by:

- Increasing alumni involvement, including:
 - The number of alumni donors
 - The number of alumni involved in non-monetary opportunities for support
 - The number of opportunities for alumni involvement, including participation in events such as a advisory boards, career days, guest lectures, internship, golf tournaments, alumni events and recruitment.
- Increasing the level of giving from foundations, corporations and non-alumni individuals, including:
 - The number of supporters at various levels of giving
 - The amount of dollars contributed by non-alumni donors

Funding by Source

Tables GF0-1 and 2 show the sources of funding and FTEs by fund type for the University of the District of Columbia.

Table GF0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Local Fund	56,068	49,462	48,656	49,602	946	1.9
Special Purpose Revenue Fund	0	18,250	19,434	19,434	0	0.0
Total for General Fund	56,068	67,712	68,091	69,037	946	1.4
Federal Grant	0	12,668	11,867	15,192	3,325	28.0
Total for Federal Resources	0	12,668	11,867	15,192	3,325	28.0
Private Grant Fund	0	800	703	873	170	24.2
Total for Private Funds	0	800	703	873	170	24.2
Intra-District Fund	0	9,305	7,185	5,473	-1,712	-23.8
Total for Intra-District Funds	0	9,305	7,185	5,473	-1,712	-23.8
Gross Funds	56,068	90,486	87,846	90,575	2,729	3.1

Table GF0-2

FY 2005 Full-Time Equivalent Employment Levels

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
<u>General Fund</u>						
Local Fund	596	558	541	554	13	2.4
Special Purpose Revenue Fund	73	78	245	232	-13	-5.3
Total for General Fund	669	636	786	786	0	0.0
<u>Federal Resources</u>						
Federal Grant	39	43	166	151	-15	-8.8
Total for Federal Resources	39	43	166	151	-15	-8.8
<u>Private Funds</u>						
Private Grant Fund	7	9	28	15	-13	-46.4
Total for Private Funds	7	9	28	15	-13	-46.4
<u>Intra-District Funds</u>						
Intra-District Fund	46	46	106	71	-35	-33.0
Total for Intra-District Funds	46	46	106	71	-35	-33.0
Total Proposed FTEs	762	734	1,086	1,023	-63	-5.8

Gross Funds

The proposed budget is \$90,575,427, representing an increase of \$2,729,342 or 3.1 percent from the FY 2004 approved budget of \$87,846,085. There are 1,023.5 operating FTEs for the University, a decrease of 62.5, or 5.8 percent, from the FY 2004 approved budget.

General Funds

Local Funds - The proposed local budget is \$49,602,111 for FY 2005, an increase of \$946,000 over the FY 2004 approved budget. The budget supports 554 FTEs, an increase of 13 over the FY 2004 approved budget. The increase of \$946,000 is to support expenses associated with the accreditation standards and to meet student needs.

Special Purpose Revenue Funds. The proposed budget is \$19,434,494 for FY 2005, no change from the FY 2004 approved budget. The budget supports 232 FTEs, a decrease of 13 from the FY 2004 approved budget.

Federal Funds

Federal Grants. The proposed budget is \$15,192,197 for FY 2005, an increase of \$3,325,041, or 28.2 percent over the FY 2004 approved budget. The budget supports 151.5 FTEs, a decrease of 14.5 FTEs from the FY 2004 approved budget of 166.0 FTEs.

Private Funds

The proposed budget is \$873,225 for FY 2005, an increase of \$170,305 over the FY 2004 approved budget. This funding source supports 15 FTEs, a decrease of 13 from the FY 2004 approved budget.

Intra-District Funds

The proposed budget is \$5,473,400, a decrease of \$1,712,004 from the FY 2004 approved budget. There are 71 FTEs supported by this funding source, a decrease of 35 from the FY 2004 approved budget.

Expenditure by Comptroller Source Group

Table GF0-3 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table GF0-3

FY 2005 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003*	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
11 Regular Pay - Cont Full Time	0	0	33,852	36,281	2,429	7.2
12 Regular Pay - Other	0	0	11,603	13,063	1,460	12.6
13 Additional Gross Pay	0	0	4,002	1,136	-2,865	-71.6
14 Fringe Benefits - Curr Personnel	0	0	9,178	10,587	1,409	15.3
15 Overtime Pay	0	0	128	0	-128	-100.0
Subtotal Personal Services (PS)	0	0	58,763	61,067	2,304	3.9
20 Supplies and Materials	0	0	1,825	1,959	134	7.3
30 Energy Comm And Bldg Rentals	0	0	2,162	2,336	174	8.1
31 Telephone, Telegraph, Telegram, Etc	0	0	1,171	1,478	307	26.2
32 Rentals - Land And Structures	0	0	327	0	-327	-100.0
33 Janitorial Services	0	0	800	800	0	0.0
40 Other Services And Charges	0	0	5,030	4,115	-915	-18.2
41 Contractual Services - Other	0	0	3,757	5,256	1,499	39.9
50 Subsidies And Transfers	56,068	0	9,183	9,577	394	4.3
70 Equipment & Equipment Rental	0	0	4,379	2,804	-1,575	-36.0
91 Expense Not Budgeted Others	0	0	448	1,183	735	164.1
Subtotal Nonpersonal Services (NPS)	56,068	0	29,083	29,508	426	1.5
Total Proposed Operating Budget	56,068	0	87,846	90,575	2,729	3.1

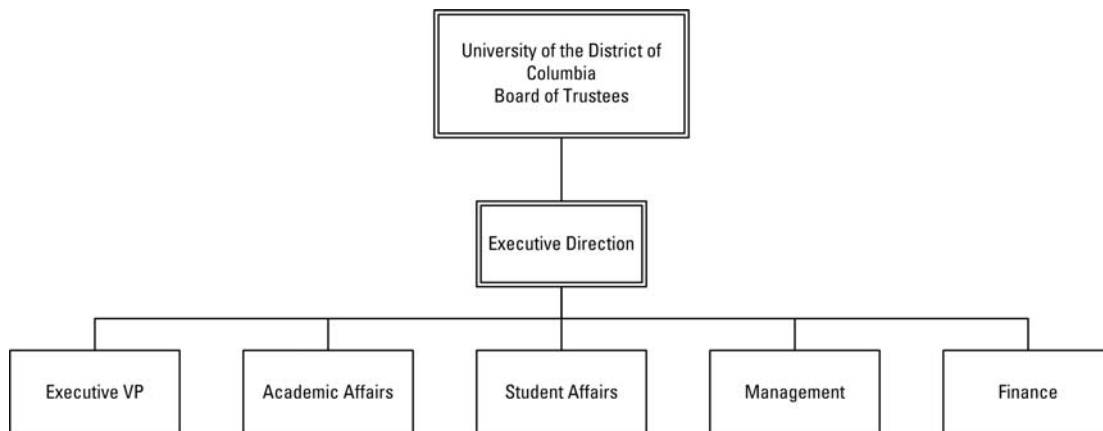
*Actual expenditure information for FY 2002 and FY 2003 by object class was not available at time of printing of the FY 2005 Budget and Financial Plan.

Funding by Source

The University of the District of Columbia has the following program structure:

Figure GF0-1

University of the District of Columbia



Programs

UDC is committed to the following programs:

Academic Program

	FY 2004*	FY 2005
Budget	\$52,133,512	\$55,300,139
FTEs	579.0	753.5

*FY 2004 program funding levels are presented for comparison purposes only. Program budgets did not exist for FY 2004 because the University had not yet created its performance-based budgeting structure.

Program Description

The **Academic Affairs** program provides affordable, post-secondary educational services to students that prepare them for entrance into the job market and allows them to successfully achieve professional and personal goals. The Academic Affairs program primarily supports the Citywide Strategic Priority areas of Strengthening Children, Youth, Families and Elders and Promoting Economic Development. This pro-

gram offers quality post-secondary education, research experiences and public service opportunities to District of Columbia residents so that they can be prepared for immediate entry into the workforce, the next level of education, specialized career opportunities, engage in lifelong learning and contribute to the resolution of urgent urban problems.

This program has 13 activities:

- **Learning Resources** - provides access to books, multi-media materials and equipment, research and reference materials, and consultation and support services to students, faculty, District residents and Washington Research Consortium members so that they can utilize on-site and on-line information and resources to support teaching, learning and research.
- **College of Arts and Sciences** - provides instructional, research, public service/out-reach, and support services to UDC students and the community so that students can have

employment/career opportunities; be prepared for graduate/professional school; and acquire lifelong learning skills, so that they can experience an improved quality of life.

- **School of Business and Public Administration** - provides instructional, research, public service/outreach, and support services to UDC students and the community so that students can have employment and career opportunities, be prepared for graduate/Professional School and acquire lifelong learning skills.
- **Community Outreach and Extension Services** - provides instruction, funded research, and public service and research services to residents of the Washington metropolitan area so that they can make healthier lifestyle choices, and improve their literacy level and fully benefit from economic opportunities.
- **Enrollment Management** - provides recruitment and admissions communication, admissions advisement, academic and enrollment verification and certification, and student information management services to prospective and returning students, current and former students, and University faculty and administrators so students can be admitted to the University and subsequently experience the benefits associated with University enrollment, so that faculty and administrators can have access to data to effectively plan and manage the overall instruction process.
- **Adult Literacy** - provides competitive grants, professional leadership, literacy interventions, graduate certifications, and best practices services to community-based organizations so that adult learners can learn to read and write.
- **Center for Applied Research and Urban Planning** - provides research, training and technical assistance services to District and Federal funding agencies, programs and organizations so that they can apply research results toward resolution of urgent urban problems, so that UDC students and faculty can gain research experience and expertise.
- **Engineering and Applied Science** - provides instructional, research, public service/out-

reach, and support services to UDC students and the community so that students can have employment and career opportunities and be prepared for graduate/professional school and to acquire lifelong learning skills.

- **Nursing and Allied Health Professions** - provides instructional, research, public service/outreach, and support services to UDC students and the community so that students can have employment and career opportunities, be prepared for graduate/professional school, and acquire lifelong learning skills.
- **David A. Clarke School of Law** - provides instructional, research, public service/outreach, and support services to UDC students and the community so that students can have employment and career opportunities and acquire lifelong learning skills.
- **Continuing Education** - provides instruction, certifications, and research services to residents and employers in the Washington metropolitan area so that employers can have access to workers whose skills are aligned with workforce needs and residents can obtain employment or achieve professional and career advancement.
- Other components within the **Academic Affairs** program include **Academic Support** and the **Registrar's Office**.

Program Budget Summary

This program's gross funds budget is \$55,300,139, which includes Local funds of \$32,148,858, Federal Grant funds of \$9,027,190, Private Grant funds of \$848,225, Special Purpose Revenue funds of \$7,802,466, and Intra-District funds of \$5,473,400. The gross budget supports 753.5 FTEs.

Key Result Measures

Program 1: Academic Affairs

Citywide Strategic Priority Area(s): Improving Public Education

Manager(s):

Supervisor(s): William L. Pollard, President

Measure 1.1: Percent of applicants receiving notification of admission within 10 business days after receipt of completed application

	Fiscal Year	
	2005	2006
Target	70	80
Actual	-	-

Note: Measure wording changed at the request of the agency (5/2004).

Measure 1.2: Percent of students retained from year to year

	Fiscal Year	
	2005	2006
Target	27	33
Actual	-	-

Measure 1.3: Percent of students completing requirements for degrees in each academic program within targeted timeframe: Baccalaureate certificates of completion.

	Fiscal Year	
	2005	2006
Target	25	30
Actual	-	-

Note: Measure wording changed at the request of the agency (5/2004).

Measure 1.4: Percent of graduates employed within their field of study within 6 months of graduation

	Fiscal Year	
	2005	2006
Target	10	15
Actual	-	-

Measure 1.5: Percent of graduates matriculating into post-graduate programs or institutions within 6 months of graduation

	Fiscal Year	
	2005	2006
Target	5	10
Actual	-	-

Measure 1.6: Percent pass rate for professional licensing or certificate

	Fiscal Year	
	2005	2006
Target	70	80
Actual	-	-

Note: Measure wording changed at the request of the agency (5/2004).

Measure 1.7: Percent of adult learners served by Community-Based Organizations who can read and write

	Fiscal Year	
	2005	2006
Target	85	90
Actual	-	-

Measure 1.8: Percent of programs meeting accreditation requirements (Note: Consider tracking and reporting by major accreditation sub-components; e.g., faculty/staff, programs, books and serials, etc.)

	Fiscal Year	
	2005	2006
Target	70	80
Actual	-	-

Measure 1.9: Percent of faculty engaged in active research, publication or public service projects

	Fiscal Year	
	2005	2006
Target	10	15
Actual	-	-

Measure 1.10: Percent of research proposals resulting in Memoranda of Agreement

	Fiscal Year	
	2005	2006
Target	20	25
Actual	-	-

Student Affairs

	FY 2004*	FY 2005
Budget	\$11,109,977	\$11,047,469
FTEs	182.0	91.0

*FY 2004 program funding levels are presented for comparison purposes only. Program budgets did not exist for FY 2004 because the University had not yet created its performance-based budgeting structure.

Program Description

The **Student Affairs** program provides enrichment opportunities and assistance to students in an out-of-classroom environment. These quality-level services are designed to prepare students to be successful in achieving their educational, career and life-long goals. This program primarily supports the Citywide Strategic Priority areas of Strengthening Children, Youth, Families and Elders and Promoting Economic Development. It offers outreach, support, and leadership development services to UDC students and other members of the community so that they can experience academic success, participate in University life and develop leadership skills that will enable successful integration into the global community.

This program has seven activities:

- **Records Management** - manages, protects, and converts inactive University records for

UDC Administrative offices, Academic offices, the Board of Trustees, and the Office of the President so that they can have continuous access to vital business information.

- **Health Services** - provides preventive health and limited medical care services to the University and public health community so that they can prevent the spread of communicable diseases and respond to emerging health issues.
- **Career Services** - provides a centralized source for job and career information, preparation, and support services for UDC students, alumni, and other members of the University community so that they can choose, find and obtain employment and other post-graduate opportunities.
- **Student Life and Services** - provides outreach, intervention and academic and non-academic support services to UDC students so that all students can experience academic success, participate in University life and develop life and leadership skills that will enable successful integration into the global community.
- **Financial Aid** - provides financial assistance, resources, and services to eligible UDC students so that they can receive funding assistance to attend the University.
- **Student Services Administration** - provides leadership development training, opportunities, and experiences and concerns processing services to UDC students so that they can develop leadership skills and participate in the effective and timely resolution of student complaints.
- **Athletics Department** - provides intercollegiate participation, intramural games and fitness and recreation services to students and other members of the university family and community so athletically talented students can gain access to an education and stay in school and all members of the University family can experience an enhanced sense of community.

Program Budget Summary

This program's gross funds budget is \$11,047,469 in FY 2005, which includes Local

funds of \$2,412,794, Federal Grant funds of \$6,615,007, and Special Purpose Revenue funds of \$2,469,668. The gross budget supports 91.0 FTEs.

Key Result Measures

Program 2: Student Affairs

Citywide Strategic Priority Area(s): Improving Public Education

Manager(s):

Supervisor(s): William L. Pollard, President

Measure 2.1: Percent of UDC student body participating in formal leadership development activities

	Fiscal Year	
	2005	2006
Target	12	15
Actual	-	-

Measure 2.2: Percent of Career Services clients securing employment or other post-graduate opportunity of choice within 6 months of graduation

	Fiscal Year	
	2005	2006
Target	10	15
Actual	-	-

Measure 2.3: Percent of students that access or receive one or more non-required Student Life services

	Fiscal Year	
	2005	2006
Target	18	20
Actual	-	-

Measure 2.4: Percent of students who gain access to the University through an athletic opportunity

	Fiscal Year	
	2005	2006
Target	5	6
Actual	-	-

Measure 2.5: Percent of financial aid applications (submitted complete and timely) processed by the start of school

	Fiscal Year	
	2005	2006
Target	30	32
Actual	-	-

Measure 2.6: Percent of students (26 years of age and under) whose immunization status has been assessed

	Fiscal Year	
	2005	2006
Target	65	75
Actual	-	-

University Advancement

	FY 2004*	FY 2005
Budget	\$996,512	\$564,723
FTEs	8.0	8.0

*FY 2004 program funding levels are presented for comparison purposes only. Program budgets did not exist for FY 2004 because the University had not yet created its performance-based budgeting structure.

Program Description

The **University Advancement** program supports the Citywide Strategic Priority areas of Strengthening Children, Youth, Families and Elders and Making Government Work. This program provides information, outreach, and promotional services to UDC students, faculty, staff, alumni (including alumni of predecessor institutions), other key university partners, and the public at large so that they can meaningfully participate in, and be supportive of, the teaching, research, and community service programs of the University and experience a sense of tradition and community from their relationship with the University. This program has three activities: Alumni Relations, Major Gifts Development, and Communication and Branding.

- **Alumni Relations** - provides outreach services to UDC alumni and alumni of UDC's predecessor institutions so that they can participate in, and be supportive of, the academic, research, and community service programs of the University.
- **Major Gifts Development** - builds relationships with corporations, foundations, individual estates, and other potential donors so that they can consistently support the programs and activities of the University and contribute to its financial security and stability.
- **Communications and Branding** - provides publicity and media services to the District community so that they can be accurately informed about, form a positive image of, and be supportive of the University and its mission, goals, and programs.

Program Budget Summary

This program budget is \$564,723, which includes Local funds of \$375,630 and Special Purpose Revenue funds of \$189,093. The gross

budget supports 8.0 FTEs in FY 2005.

Key Result Measures

Program 3: University Advancement

Citywide Strategic Priority Area(s): Improving Public Education

Manager(s):

Supervisor(s): William L. Pollard, President

Measure 3.1: Percent of UDC alumni (including alumni of predecessor institutions) contributing funds

	Fiscal Year	
	2005	2006
Target	1	1.5
Actual	-	-

Measure 3.2: Dollar amount of non-alumni donations made

	Fiscal Year	
	2005	2006
Target	\$430,500	\$452,000
Actual	-	-

Measure 3.3: Frequency of positive articles, segments, and RTF reports about the University, its students, faculty, staff and alumni evidenced in DC media

	Fiscal Year	
	2005	2006
Target	2	3
Actual	-	-

Note: This target refers to a monthly frequency rate.

Agency Management

	FY 2004*	FY 2005
Budget	\$19,614,921	\$19,671,933
FTEs	129.0	121.0

*FY 2005 target is eight annually or two per quarter. FY 2006 target is 12 or three per quarter. Measure appeared as number 3.4 in FY 2005 March budget.

Program Description

The **Agency Management** program provides operational support to the University so that it has the necessary tools to achieve operational and programmatic results. This program is standard for all Performance-Based Budgeting agencies (including the University). More information about the agency management program can be found in the Strategic Budgeting chapter.

Program Budget Summary

This program's gross funds budget is \$19,671,933 in FY 2005, which includes Local

funds of \$10,677,666, Private Funds of \$25,000, and Special Purpose Revenue funds of \$8,969,267. This program supports 121.0 FTEs. The Agency Management program primarily supports the Citywide Strategic Priority area of Making Government Work.

Key Result Measures

Program 4: Agency Management

Citywide Strategic Priority Area(s): Making Government Work

Manager(s):

Supervisor(s): William L. Pollard, President

Measure 4.1: Dollars saved by agency-based labor management partnership project(s)

	Fiscal Year	
	2005	2006
Target	-	-
Actual	-	-

Note: Although agencies established their initial labor-management partnership projects in FY 2003, very few had cost savings as objectives. Agencies will continue ongoing projects and/or establish new projects by the third quarter of FY 2004. Cost savings will be tracked for this measure for those projects that have

Measure 4.2: Percent variance of estimate to actual expenditure (over/under)

	Fiscal Year	
	2005	2006
Target	-	-
Actual	-	-

Measure 4.3: Cost of Risk

	Fiscal Year	
	2005	2006
Target	-	-
Actual	-	-

Note: This measure replaces "Percent reduction of employee lost workday injury cases." Cost of Risk will be a comprehensive measure of a wide range of risks confronting each agency, including but not limited to safety issues, financial risks, and potential litigation. Agencies will establish a baseline in FY 2004 (FY 2005 for PBB III agencies) and will seek to achieve reductions in the Cost-of-Risk in subsequent years. Lost workdays due to injuries will be one of many components of the Cost-of-Risk formula (1/9/04).

Measure 4.4: Rating of 4-5 on all four telephone service quality criteria: 1) Courtesy, 2) Knowledge, 3) Etiquette and 4) Overall Impression

	Fiscal Year	
	2005	2006
Target	-	-
Actual	-	-

Measure 4.5: Percent of Key Result Measures achieved

	Fiscal Year	
	2005	2006
Target	70	70
Actual	-	-

Agency Financial Operations Program

	FY 2004*	FY 2005
Budget	\$3,991,163	\$3,991,163
FTEs	40.0	50.0

Note: FY 2004 program funding levels are presented for comparison purposes only. The Agency Financial Operations program did not exist for FY 2004 as it is new for PBB agencies for FY 2005.

Program Description

The Agency Financial Operations program provides comprehensive and efficient financial management services to and on behalf of District agencies so that the financial integrity of the District of Columbia is maintained. This program is standard for all Performance-Based Budgeting agencies. More information about the Agency Financial Operations program can be found in the Strategic Budgeting Chapter.

Program Budget Summary

This program's gross funds budget is \$3,991,163, which includes Local funds of \$3,987,163 and Special Purposes Revenue Funds of \$4,000. This program supports 50.0 FTEs.

For more detailed information regarding the proposed funding for the activities within this agency's programs, please see schedule 30-PBB in the FY 2005 Operating Appendices Volume.

D.C. Office of Personnel Trust Fund

www.dcop.dc.gov

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$0	\$0	\$953,000	N/A

The D.C. Office of Personnel Trust Fund separates the agency trust fund administered by the D.C. Office of Personnel from its budget for improved fiscal transparency.

The D.C. Office of Personnel (DCOP) oversees the administration of post-employment benefits for District government retirees who were first employed after September 30, 1987 ("post-87"). Eligible post-87 retirees may obtain health insurance (pursuant to D.C. Code 1-622) and life insurance (pursuant to D.C. Code 1-623), which is partially subsidized by the District government. Post-employment benefits for District government retirees who were first employed prior to October 1, 1987 ("pre-87") are the responsibility of the federal government.

In 1999, the District of Columbia Council approved the Annuitants' Health and Life Insurance Employer Contribution Trust Fund (AHLIECTF) to pay the District's contribution for post-87 retirees' health and life insurance. This trust fund, whose balance was \$25.6 million at the end of FY 2003, has been funded through an insurance settlement and 401(a) plan forfeitures.

Funds are transferred annually from the AHLIECTF to DCOP to cover a portion of the annuitants' premium expenditures. From FY 2002 through FY 2004, these funds have

appeared in DCOP's special purpose revenue budget. As agency trust funds, however, these costs are not reported within the General Fund of the District's Comprehensive Annual Financial Report (CAFR). Beginning in FY 2005, the budget for post-employment benefits has been moved to the Enterprise and Other appropriation title, which is presented outside of the District's General Fund, so that the District's budget presentation better matches the CAFR's presentation. DCOP will continue to manage this fund in FY 2005.

Gross Funds

The proposed budget is \$953,000. There are no FTEs for the agency.

General Funds

Special Purpose Revenue Funds. The proposed budget is \$953,000, representing an increase of \$953,000 from the FY 2004 budget of \$0. When compared to the budget for post-employment benefits in DCOP (agency code BE0), the FY 2005 proposed budget is an increase of \$503,000 from the FY 2004 approved budget. There are no FTEs for the agency, representing no change from FY 2004.

Funding by Source

Table UV0-1 shows the source(s) of funding for the D.C. Office of Personnel Trust Fund.

Table UV0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	0	0	0	953	953	N/A
Total for General Fund	0	0	0	953	953	N/A
Gross Funds	0	0	0	953	953	N/A

Expenditures by Comptroller Source Group

Tables UV0-2 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table UV0-2

FY 2005 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
14 Fringe Benefits - Curr Personnel	0	0	0	953	953	100.0
Subtotal Personal Services (PS)	0	0	0	953	953	100.0
Total Proposed Operating Budget	0	0	0	953	953	100.0

District of Columbia Public Library Trust Fund

www.dclibrary.org

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$0	\$0	\$17,000	N/A

The Trust Fund, administered by the District of Columbia Public Library Trust Fund (DCPL), has been separated from the DCPL budget for improved fiscal transparency and to more closely follow the presentation of the District's Comprehensive Annual Financial Report (CAFR).

The D.C. Public Library (DCPL) manages several trust funds that were bequeathed to further the mission and goals of the District's libraries. The Theodore W. Noyes Trust Fund was established from a bequest to be used for library purposes at the discretion of the library trustees. The Peabody Library Association of Georgetown provided by deed, a gift of securities, cash and other valuables, creating the Georgetown Peabody Trust Fund, which supports the Georgetown branch of DCPL and other specified library services.

For FY 2005, the Theodore W. Noyes Trust Fund's income of \$7,000 and the Georgetown Peabody Trust Fund's income of \$10,000 are reported in this section. Agency Trust Funds are fiduciary funds that are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations and other governments. Such trust funds are custodial in nature, reporting only assets and liabilities.

Because fiduciary funds cannot be used for the operations of the government, they are not included in the District's government-wide financial statements.

Prior to FY 2005, these trust funds were included in the operating budgets of the agencies that administered the trust funds. The District created this separate agency in FY 2005 so that the budget will treat the trust funds in the same manner as in the District's CAFR. The trust funds will continue to be administered by DCPL and the DCPL trustees.

Funding by Source

Table UW0-1 shows the source(s) of funding for the DCPL Trust Fund.

Table UW0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

Appropriated Fund	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Special Purpose Revenue Fund	0	0	0	17	17	N/A
Total for General Fund	0	0	0	17	17	N/A
Gross Funds	0	0	0	17	17	N/A

Expenditures by Comptroller Source Group

Table UW0-2 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table UW0-2

FY 2005 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

Comptroller Source Group	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
20 Supplies And Materials	0	0	0	5	5	N/A
40 Other Services And Charges	0	0	0	6	6	N/A
70 Equipment & Equipment Rental	0	0	0	6	6	N/A
Subtotal Personal Services (PS)	0	0	0	17	17	N/A
Total Proposed Operating Budget	0	0	0	17	17	N/A

Gross Funds

The proposed budget is \$17,000. In FY 2004, the trust funds were not budgeted. No FTEs are supported by this budget separately.

General Funds

Special Purpose Revenue Funds. The proposed budget is \$17,000. In FY 2004, the trust funds were not budgeted. No FTEs are supported by this budget separately.

Unemployment Insurance Trust Fund

www.does.dc.gov

Description	FY 2003 Actual	FY 2004 Approved	FY 2005 Proposed	% Change from FY 2004
Operating Budget	\$0	\$0	\$180,000,000	N/A

The Unemployment Insurance Trust Fund (UI0) separated out the DOES budget for improved fiscal transparency in order to enable the District's budget format to more closely follow the presentation of the CAFR.

This Fund is administered by the Department of Employment Services (DOES) and represents the proceeds from unemployment taxes and reimbursements from the district and federal governments are deposited in the Unemployment Trust Fund (the Fund). The trust fund is used to pay unemployment compensation benefits for employees during periods of unemployment. Payments include transfers to other governments to reimburse them for unemployment benefits paid to District residents. In this fiscal year the Fund's budget is \$180,000,000.

Agency Trust Funds are fiduciary funds that are used to account for assets held by the District in a trustee capacity or as an agent for individuals, private organizations and other governments. Such trust funds are custodial in nature, reporting only assets and liabilities. Because fiduciary funds cannot be used for the operations of the government, they are not included in the District's government-wide financial statements.

Prior to FY 2005, these agency trust funds were included in the operating budgets of the

agencies that administered the trust funds. The District created a separate agency in FY 2005 so that its budget structure would treat these trust funds in the same manner as its accounting structure. The agency trust funds will continue to be administered by the same agencies that previously handled them.

Gross Funds

The proposed budget is \$180,000,000, representing an increase from the agency's FY 2004 budget of \$0. There are no FTEs for the agency, representing no change from the FY 2004 approved budget.

General Funds

Special Purpose Revenue Funds. The proposed budget is \$180,000,000, representing an increase from the FY 2004 budget of \$0. There are no FTEs for the agency, representing no change from FY 2004.

Funding by Source

Table UI0-1 shows the source(s) of funding for the Unemployment Insurance Trust Fund.

Table UI0-1

FY 2005 Proposed Operating Budget, by Revenue Type

(dollars in thousands)

	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Appropriated Fund						
Special Purpose Revenue Fund	0	0	0	180,000	180,000	N/A
Total for General Fund	0	0	0	180,000	180,000	N/A
Gross Funds	0	0	0	180,000	180,000	N/A

*Percent Change is based on whole dollars.

Expenditures by Comptroller Source Group

Table UI0-2 shows the FY 2005 proposed budget for the agency at the Comptroller Source Group level (Object Class level).

Table UI0-2

FY 2005 Proposed Operating Budget, by Comptroller Source Group

(dollars in thousands)

	Actual FY 2002	Actual FY 2003	Approved FY 2004	Proposed FY 2005	Change from FY 2004	Percent Change
Comptroller Source Group						
50 Subsidies And Transfers	0	0	0	180,000	180,000	N/A
Subtotal Nonpersonal Services (NPS)	0	0	0	180,000	180,000	N/A
Total Proposed Operating Budget	0	0	0	180,000	180,000	N/A

*Percent Change is based on whole dollars.